

CONFLICT OF INTEREST DISCLOSURE STATEMENT – Form J

Proposer's attention is directed to 23 CFR Part 636 Subpart A and in particular to Subsection 636.116 regarding organizational conflicts of interest. Section 636.103 defines "organizational conflict of interest" as follows:

Organizational conflict of interest means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the owner, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

Proposer's are advised that in accordance with TxDOT's conflicts of interest Rules (43 Texas Administrative Code § 27.8), certain firms will not be allowed to participate on any Proposer's team for the Project because of their work with TxDOT in connection with the Project procurement and document preparation and the CDA program.

1. Disclosure Pursuant to Section 636.116(2)(v) and Rule 27.8

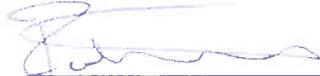
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Please see disclosures provided by the individual companies comprising Gateway Connector Constructor's JV team.

3. Certification

The undersigned hereby certifies that, to the best of his or her knowledge and belief, no interest exists that is required to be disclosed in this Conflict of Interest Disclosure Statement, other than as disclosed above.



Signature

Bob Stevens
Name

President
Title

Gateway Connector Constructors, J.V.
Company Name

July 10, 2008
Date

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- Fluor Enterprises, Inc. is a joint venture equity participant in Lone Star Infrastructure, JV (LSI JV) and a member of Lone Star Infrastructure, LLC (LSI LLC). Both LSI JV and LSI LLC hold

current contracts with TxDOT (Austin District) through the Texas Transportation Authority – LSI JV for the design and construction of SH130 and LSI LLC for the maintenance of SH130.

- Fluor Enterprises, Inc. and HDR Engineering, Inc. are equal partners in a joint venture that is providing program management and other professional services to the Oregon Department of Transportation for its current bridge replacement initiative.
- HDR Engineering, Inc. is the lead design subcontractor for a Fluor-led entity executing the TH212 design-build project for the Minnesota Department of Transportation. Also, HDR is the nominated lead design subcontractor for a Fluor-led team that has been selected by the Alamo Regional Mobility Authority as preferred bidder for its US281 North Toll design-build project.
- Fluor Enterprises, Inc. and HDR Engineering, Inc. are equal owners of a limited liability company for the pursuit of design services to Fluor-led design-build teams for select infrastructure projects.
- Marsh is the lead provider of insurance and surety brokerage and administration services to Fluor.

2. Explanation

In the space provided below, and on supplemental sheets as necessary, identify steps that have been or will be taken to avoid, neutralize, or mitigate any organizational conflicts of interest described herein.

We note that all the aforementioned business relationships are unrelated to of the DFW Connector Project, except with respect to Marsh, who has served as insurance and surety broker for Fluor thereon. We also understand that off-the-record communications on the subject of this procurement with TxDOT and its identified consultants are improper. We are committed to following the rules of this procurement that forbid such ex-parte communications, as we are confident that TxDOT and its professional advisors are as well. Once we better appreciate any specific concerns that TxDOT may have with the business relationships noted above, we are prepared to discuss procedures that jointly fit the needs of all interested parties.

3. Certification

The undersigned hereby certifies that, to the best of his or her knowledge and belief, no interest exists that is required to be disclosed in this Conflict of Interest Disclosure Statement, other than as disclosed above.


Signature

Richard A. Fierce
Name

Senior Vice President
Title

Fluor Enterprises, Inc.
Company Name

July 10, 2008
Date

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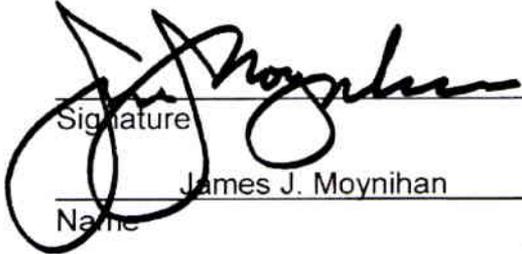
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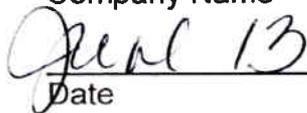


Signature

James J. Moynihan
Name

President/CEO
Title

Balfour Beatty Infrastructure
Company Name

 , 2008
Date

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a) Parsons Transportation Group Inc. has several contracts with TxDOT; however, none of them involve the DFW Connector corridor area.

b) Parsons Transportation Group Inc. currently employs former TxDOT employees; however, their previous work experience with TxDOT was not in relation to the DFW Connector Project and represents no conflict of interest for this Project.

c) None known

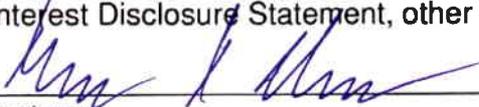
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N/A

3. **Certification**

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Signature

Donald D. Graul

Name

Senior Vice President

Title

Parsons Transportation Group Inc.

Company Name

July 10, 2008

Date

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Signature

Andrea Warfield

Name

Executive Vice President

Title

VMS Inc.

Company Name

July 10, 2008

Date

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Gary W. Raba
Signature

Gary W. Raba
Name

President, COO
Title

Raba-Kistner Infrastructure, Inc.
Company Name

July 10, 2008
Date

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NONE

3. **Certification**

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Lori F. Bridge
Signature

Lori F. Bridge
Name

Controller
Title

Weber Shandwick Southwest
Company Name

4/11, 2008
Date

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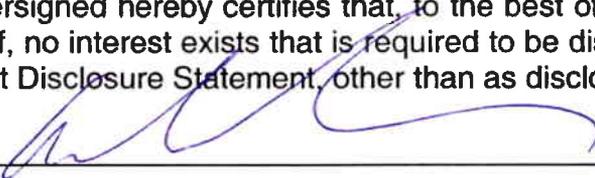
Chiang, Patel & Yerby, Inc. (CP&Y) is not aware of any current
ownership or employment relationships that would constitute a situation
where a conflict of interest is present. The only contractual arrangements
currently with TxDOT are those on record with TxDOT for consultant
services provided by CP&Y based on their selection made in accordance
with the appropriate qualifications being provided.

2. Explanation

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3. **Certification**

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Signature

Arnold Cohen
Name

President
Title

Chiang, Patel & Yerby, Inc.
Company Name

July 10th, 2008
Date

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NO CONFLICT OF INTEREST EXISTS FOR HUITT-ZOLLARS, INC.

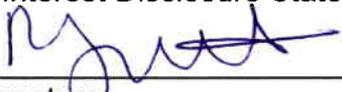
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NONE REQUIRED

3. **Certification**

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Signature

ROBERT J. McDERMOTT

Name

EXECUTIVE VICE PRESIDENT

Title

HUITT-ZOLLARS, INC.

Company Name

JULY 10, 2008
Date

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Gary L. Graham, a Terracon Employee, is a former TxDOT Transportation engineer. Gary retired from TxDOT on August 31, 2007.

3. Certification

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Elizabeth M. Smith
Signature

Elizabeth M. Smith
Name

Principal
Title

Terracon Consultants, Inc.
Company Name

July 10, 2008
Date

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TxDOT Professional Service Contracts:

55-1XXP6007; 55-3XXP6005; 55-4XXP6019; 55-8XXP6017

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Lisa R. Harrison
Signature

Lisa R. Harrison
Name

President, SR/WA, R/W-RAC, R/W-NAC
Title

Pinnacle Consulting Management Group, Inc.
Company Name

July 10, 2008
Date

CONFLICT OF INTEREST DISCLOSURE STATEMENT—Form J

Proposer's attention is directed to 23 CFR Part 636 Subpart A and in particular to Subsection 636.116 regarding organizational conflicts of interest. Section 636.103 defines "organizational conflict of interest" as follows:

Organizational conflict of interest means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the owner, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

Proposers are advised that in accordance with TxDOT's conflicts of interest Rules (43 Texas Administrative Code § 27.8), certain firms will not be allowed to participate on any Proposer's team for the Project because of their work with TxDOT in connection with the Project procurement and document preparation and the CDA program.

1. Disclosure Pursuant to Section 636.116(2)(v) and Rule 27.8

In the space provided below, and on supplemental sheets as necessary, identify all relevant facts relating to past, present, or planned interest(s) of the Proposer's team (including the Proposer, Developer, the Major Participants, proposed consultants and proposed subcontractors, and their respective chief executives, directors, and key project personnel) which may result, or could be viewed as, an organizational conflict of interest in connection with this RFP.

Proposer should disclose (a) any current contractual relationships with TxDOT, (b) any past, present, or planned contractual or employment relationships with any TxDOT member, officer, or employee; and (c) any other circumstances that might be considered to create a financial interest in the contract by any TxDOT member, officer, or employee if Proposer is awarded the contract. Proposer should also disclose matters such as ownership of 10% or more of the stock of, or having directors in common with, any of the RFP preparers. Proposer should also disclose contractual relationships with an RFP preparer in the nature of a joint venture, as well as relationships wherein the RFP preparer is a contractor or consultant (or subcontractor or subconsultant) to Proposer or a member of Proposer's team. The foregoing is provided by way of example, and shall not constitute a limitation on the disclosure obligations.

We believe we have no
organizational conflicts of interest.

3. **Certification**

The undersigned hereby certifies that, to the best of his or her knowledge and belief, no interest exists that is required to be disclosed in this Conflict of Interest Disclosure Statement, other than as disclosed above.

K. Keyes
Signature

Katrina Keyes
Name

President
Title

K Strategies Group LLC
Company Name

July 10, 2008
Date