



Stewardship & Oversight Report – Fiscal Year 2019

Federal Highway Administration,
Texas Division

December 2019

Stewardship & Oversight Agreement

On December 8, 2015, the Federal Highway Administration, Texas Division (FHWA Texas Division) and the Texas Department of Transportation (TxDOT) executed a Stewardship & Oversight Agreement on Project Assumption and Program Oversight (S&O Agreement). This agreement sets forth the roles and responsibilities of the FHWA, Texas Division and TxDOT with respect to Title 23 project approvals and related responsibilities and Federal-aid Highway Program (FAHP) oversight activities. In early 2016, in accordance with the agreement, new TxDOT Executive Director James Bass affirmed his endorsement of the agreement by letter.

Section XI, Subsection A, of the S&O Agreement describes the TxDOT oversight and reporting requirements, including submission of a summary report within two months of the end of the federal fiscal year of all significant stewardship and oversight activities conducting during the previous fiscal year. This report is the fourth of the annual reports under the S&O Agreement and provides summary information on TxDOT's Fiscal Year 2019 stewardship and oversight activities. It provides data related to all TxDOT activities during the fiscal year and not only activities within which FHWA is participating.

In summary:

- TxDOT let \$8.911 billion in Fiscal Year 2019 for 1,432 projects.
 - 879 Statewide Lets (\$6.396 billion)
 - 51 Local Public Agencies (LPAs) lets (\$170 million)
 - 2 Design Build Lets (\$2.030 billion)
 - 500 Other Lets (\$315 million)
- TxDOT processed 918 construction project preliminary engineering plan sets for letting in Fiscal Year 2019
- TxDOT managed approximately 1,778 active construction projects during Fiscal Year 2019

Local Public Agencies (LPAs)

Section XI, Subsection B, of the S&O Agreement also requires that TxDOT provide an annual report documenting its fulfillment of responsibilities as a pass-through entity of FHWA funds on projects performed by local public agencies (subrecipients). The final update of that report, entitled "Fiscal Year 2019 Annual Report to FHWA-Texas - Local Government Projects Program (Local Public Agencies)" was submitted to FHWA-Texas on December 20, 2019. TxDOT refers to LPAs as local governments (LGs) since the state of Texas laws related to LG entities are codified in the Texas Local Government Code. For this report, the use of LGs is to be considered interchangeable with LPAs. In accordance with federal regulations, TxDOT is ultimately responsible for local public agency compliance with applicable federal laws, rules and regulations on these projects. Additional information on TxDOT's oversight of this program is included in the Subsection B report.

In summary:

- a) At the start of Fiscal Year 2019 (Sept. 1, 2018), 599 active LG projects with total funding in the amount of \$4.48 billion were identified. The total amount of federal funds committed to these projects was \$2.57 billion (57.4 percent).
- b) The latest Fiscal Year 2019 report (provided in July 2019 due to the deployment of TxDOTCONNECT) includes 590 active LG projects with total funding in the amount of \$4.59 billion. The total amount of federal funds committed to these projects is \$2.68 billion (58.4 percent).
- c) Entering Fiscal Year 2019, 71 projects with federal funds were scheduled for letting by LGs during Fiscal Year 2019 with estimated total funding of \$295 million. LPAs actually let 50 projects (70%) with federal funds in Fiscal Year 2019 and awarded 46 projects (65%), totalling \$168 million in construction cost (four of those projects received TxDOT concurrence in early Fiscal Year 2020). During Fiscal Year 2019, TxDOT provided concurrence-in-award on 53 LG-let projects totalling \$192 million in construction cost (eight of those projects had letting dates in Fiscal Year 2018 and received TxDOT concurrence in Fiscal Year 2019).
- d) During Fiscal Year 2019, LGs were reimbursed approximately \$123.1 million in FHWA funds on highway planning and construction projects.

Key Aspects of TxDOT's Stewardship & Oversight of the Federal-Aid Highway System in Texas

Overview

During Fiscal Year 2019, TxDOT has provided effective stewardship of the Federal-aid Highway System in Texas and responsible oversight of the project delivery programs that affect the condition and performance of that system across the state. TxDOT continued to make progress in providing quality stewardship of the system.

TxDOT presents key performance indicators for the Stewardship & Oversight Agreement in the [Stewardship and Oversight Indicators section](#) of this report. TxDOT will continue to work with the FHWA Texas Division to ensure that these performance indicators provide meaningful information on our efforts to effectively and responsibly manage the Federal-aid Highway Program in Texas.

Successful Project Delivery Optimization and PS&E Packages

On an annual basis, FHWA Texas Division develops a list of TxDOT projects known as Projects of Division Interest (PoDI) to optimize the successful delivery of TxDOT projects and to ensure compliance with federal requirements. PoDI projects include Major Projects (both design-bid-build delivery and alternative delivery), as well as other projects that FHWA Texas Division selects based on elevated program risks or project level risks. The FHWA Texas Division also develops an individual PoDI Plan for each PoDI project to identify project risk areas, specific activities of project development/delivery that will require FHWA stewardship & oversight, and the degree of required FHWA coordination and involvement for each specified activity. The Design Division, upon receipt from FHWA, coordinates the list with the respective district offices (see attached PoDI).

All TxDOT district offices submit their plans, specifications, and estimate (PS&E) packages for all state-let projects to the Design Division for final processing prior to letting. These PS&E packages are submitted electronically through a PDF Portfolio process (ePS&E). The submitted PS&E package includes plan sheets, standard drawings, specifications, engineer's project estimate, general notes, and supporting documentation certifying the completion or conditional completion of right of way acquisition, utility work, relocation work, and railroad work. The Design Division has been sharing the above described project oversight information with the FHWA regional office since April 2016 to assist in their project authorization process.

To improve controls on required PS&E package documentation and coordination with FHWA, TxDOT issued a policy memo August 27, 2018 on requirements and expectations of the PS&E package submittal and PS&E processing schedule deadlines to all TxDOT District Engineers. The policy requires the District Engineer to request approval from TxDOT's Chief Engineer for any projects where complete packages cannot be submitted to FHWA prior to the deadline. TxDOT's Chief Engineer then officially notifies FHWA Division headquarters. This policy is to 1) encourage accountability and consistency on the requirements of complete PS&E packages, 2) enforce deadlines and 3) improve coordination with FHWA in advance to ensure successful project authorization. To improve communication and implementation of this policy, monthly meetings are held with Design Division, Financial Management Division, Railroad Division, Construction Division, and members of TxDOT administration to review critical projects on the letting schedule. Due to these additional controls and increased coordination and communication, there have been zero outstanding projects submittals to FHWA over the last 13 months of letting (December 2018-December 2019 lettings).

To improve project coordination and support of PODI's, Major Projects, and the final PS&E processing prior to authorization, Design Division reorganized the division by these respective functional areas (Project Development Support Section and Final PS&E Processing Section). Quarterly meetings are also held with FHWA staff involved in both preliminary project development and final PS&E reviews and authorization to ensure that Divisions are providing consistent support.

Railroad Agreements in PS&E Packages

The Rail Division is responsible for providing information to the districts regarding the status of the execution of the railroad agreements, which are required in the PS&E packet. This certification is done by the District and submitted to the Design Division. The districts prepare railroad certification letters for the PS&E packet, which are required for each project, whether there is a railroad within the project limits or not. There are four (4) possible Railroad certification types: 1 *No Railroad Work*, 2 *Agreement Executed-Work prior to Construction*, 3 *Agreement Executed- work during construction* and 4 *Agreement not Executed- work during construction*. In Fiscal Year 2019, TxDOT executed a total of 137 railroad agreements in support of construction and maintenance projects.

Under Item 4 in the certification letter, "Agreement not Executed- Work during Construction," the Rail Division will determine how quickly the railroad agreement can be executed, and the district engineer will confirm that the contractor can work outside of railroad right of way

until the agreement is executed without any delay to the contractor. For situations when the estimated execution date of the Railroad agreement is beyond the three months after letting, the district works with the Design Division and prepares and submits to TxDOT's Administration a management plan for approval to proceed to letting with the unexecuted agreement. This standard operating procedure will confirm approval with administration prior to letting the projects and issuing a notice to proceed.

Of the 137 projects that TxDOT certified in Fiscal Year 2019, TxDOT let ten (10) projects without associated agreements. The status of these ten projects is included below:

CSJ	Road Name	Expected Agreement Execution Date	Actual Agreement Execution Date
0030-02-053	US 83	5/15/2019	4/22/2019
0041-07-106	US 87	2/15/2019	3/13/2019
0047-02-150	US 75	11/30/2019	TBD
0048-03-050	US 77	6/30/2019	5/10/2019
0167-01-113	US 54	2/28/2019	8/12/2019
0220-05-075	SH 48	4/30/2019	TBD
0265-04-062	SH 21	3/31/2020	TBD
0683-01-056	RM 620	4/1/2020	TBD
0914-33-078	VA	2/29/2020	TBD
1062-04-058	FM 2100	7/1/2020	TBD

Of the 7 projects that did not have an agreement within three months of letting, the delays are due to the Union Pacific Railroad suddenly laying off relevant staff that worked with TxDOT to review and clear the affected projects, in addition to working on FHWA Section 130 safety projects. Railroad contract employees then restarted the coordination in the spring of 2019, with 1 project cleared in the summer of 2019. The individual projects that are not cleared as of 11/1/2019 are summarized below:

- 0047-02-150: Inactive Railroad bridge - TxDOT Right of Way Division is in the process of acquiring fee interest from the railroad. Expect to conclude purchase in the winter 2019/2020.
- 0220-05-075: Agreement with the Brownsville & Rio Grande Railroad was deferred to the owner, Union Pacific Railroad. TxDOT is continuing to press for clearance of the project.
- 0265-04-062: Agreement with the Union Pacific Railroad is expected to be executed in winter 2019/2020: A drainage agreement has already been executed, allowing the contractor to do some work in railroad right of way
- 0683-01-056: Agreement with the Union Pacific Railroad is expected to be executed winter 2019/2020: A drainage agreement has already been executed, allowing the contractor to do some work in railroad right of way.
- 0914-33-078: Local let project involving Union Pacific Railroad - Unknown level of railroad coordination nor when executed agreement is expected.

- 1062-04-058: Project agreement with the Union Pacific Railroad is expected to be executed winter-spring 2020. A drainage and wireline agreements are expected to be completed winter 2020 allowing the contractor to perform work in railroad right of way.

Construction Oversight and Inspections

TxDOT continues to make improvements to construction management and oversight through development of training for inspection and recordkeeping staff, augmentation of construction management staff with consultant engineering and inspection contracts, and through periodic in-depth project reviews conducted by the Construction Division (CST).

Newly developed trainings include:

- the Construction Inspectors Bootcamp (CON304) class for inspectors with less than 2 years of construction experience,
- the Construction Scheduling Analysis (CON511) class for project personnel, and
- the Recordkeeper Development Program, like the Inspector Development Program already in place. This addition will lead the way to the development of a Construction Recordkeepers Bootcamp (CON5XX) class for recordkeepers and auditors with less than 2 years of experience.

CST has worked closely with our industry partners to document all construction contract paperwork requirements based on federal and state regulations and Department policy and to standardize the paperwork applicable to each project phase to ensure consistent administration statewide.

CST has also increased central monitoring of construction contract performance by reporting monthly on indicators including change orders and projects behind schedule to ensure districts are providing effective contract administration and to elevate awareness of significant issues that may require high-level intervention.

Materials Testing and Quality Assurance

TxDOT established the Materials and Tests Division (MTD) in September 2018 to bring added focus and leadership to providing quality material to TxDOT's day-to-day operations. MTD's 132 employees help ensure quality construction and maintenance of transportation facilities by testing material for compliance with specifications, developing and maintaining TxDOT's test procedures and specifications, and administering the Quality Assurance Programs. The Materials and Tests Division was previously the Materials and Pavements Section within the Construction Division.

MTD performs testing of material samples taken from ongoing TxDOT projects, as well as quality monitoring samples to assess quality of materials being provided to TxDOT projects. During Fiscal Year 2019, MTD's laboratories performed more than 43,000 material tests to determine conformance of roadway material with established specifications. In addition, MTD's Prefabricated Structural Materials section performed on-site inspections encompassing more than 36 million pounds of steel bridge girders, 11 million square feet of concrete panels, and over 700,000 linear feet of concrete girders.

MTD manages the development of TxDOT's Special Specifications and Provisions to modify TxDOT's Standard Specifications, as well as provides oversight for one-time use provisions submitted by districts. During Fiscal Year 2019, MTD implemented 58 special specifications and provisions and over 600 one-time use provisions. MTD also establishes TxDOT's test procedures as a standard of practice for performance of material tests. MTD developed or revised 21 test procedures during Fiscal Year 2019.

Quality Assurance Program for Design-Bid-Build Projects

MTD maintains the TxDOT Quality Assurance Program (QAP) for Design-Bid-Build (DBB) Projects. The QAP for DBB Projects was revised in May 2019 to formalize the laboratory qualification process, clarify laboratory roles and responsibilities, and enhance documentation requirements. The QAP for DBB Projects has been published at:

<https://www.txdot.gov/business/resources/materials.html>

MTD also maintains the Guide Schedule of Sampling and Testing for Design-Bid-Build Projects (DBB Guide Schedule). The DBB Guide Schedule was revised in June 2019 to clarify the location and frequency in which project samples must be collected and tested for specified material or product. The DBB Guide Schedule has been published at:

<https://www.txdot.gov/business/resources/materials.html>

MTD reports to FHWA annually on the Independent Assurance Program, a component of the Quality Assurance Program used by districts to test and approve materials at the district level. TxDOT submitted the annual report for 2018 (the most current) to FHWA for approval.

Quality Assurance Program for Design-Build Projects

MTD maintains the TxDOT Quality Assurance Program for Comprehensive Development Agreement (CDA)/Design-Build Projects (DB QAP), as well as the Guide Schedule of Sampling and Testing for Design-Build Projects by the Independent Quality Firm (IQF). These documents have been published at:

<https://www.txdot.gov/business/resources/materials.html>

MTD provides oversight for CDA/DB projects by conducting training, participating in material risk workshops, and reviewing quality assurance plans and reports, including:

- Conducting Quality Management Training on alternative delivery projects for project personnel, including contractors' Quality Control and Independent Quality Firm; TxDOT's General Engineering Consultant, Independent Assurance Firm, and Owner Verification Firm; and TxDOT project personnel. Training addressed TxDOT's DB QAP, including federal and state requirements, quality roles and responsibilities, and the QAP implementation process.
- Participating in DB project Material Risk Workshops in conjunction with FHWA to review project-specific risks and identify appropriate levels of TxDOT verification testing and inspection during the projects.
- Reviewing and approving Construction Quality Management Plans and Owner Verification Testing and Inspection Plans for DB projects.
- Reviewing Owner Verification reports prior to submission to FHWA by the DB project team.

Right-of-way Acquisition; Business, Residential, and Utility Relocation

The Right of Way Division continues to further its mission: *Proactively engage and collaborate with our district partners to provide all of our stakeholders and customers with timely and professionally delivered right of way solutions for TxDOT and the citizens of Texas.*

There are 181 employees in the Right of Way Division (ROW) and in the TxDOT districts who are responsible for the delivery of State right of way. ROW has established protocols for training and taken measures to ensure compliance with state and federal laws and regulations, including the Uniform Relocation Assistance and Real Property Acquisition Act (Uniform Act). ROW personnel monitor Local Government Agencies and consultants acquiring right of way for compliance with the Uniform Act in acquisitions, relocations, and eminent domain.

Utility accommodations are a cost of right of way acquisition. Therefore, ROW is also responsible for developing policies and procedures related to the reimbursement of utility accommodation costs, as well as ensuring compliance with state and federal laws and regulations. Training is provided to stakeholders in the areas of utility conflict management, utility accommodation policies and procedures, and Buy America compliance.

ROW continues training utility company representatives, TxDOT staff involved in utility coordination activities, and consultants across the state on the latest Buy America guidelines as well as utility conflict management procedures.

During Fiscal Year 2019, ROW accomplished the following:

Acquisition

- 2,494 parcels acquired:
 - 1,970 acquired by negotiation
 - 524 acquired by condemnation (21% eminent domain rate)
- 786 relocation displacees:
 - 306 residential
 - 302 Business/Farm/Non-Profit Organization
 - 178 personal property moves

Utility Accommodations

- 302 Standard Utility Agreements executed
- 172 Buy America Compliance reviews on utility projects

Commercial Signs

- 37 Commercial Sign permits were issued for relocation (does not include number of commercial signs impacted by highway projects)
- 56 impacted signs on highway construction projects
- 434 new permits issued
- 22 illegal signs removed
- 52 enforcement cases with the Office of the Attorney General

- ~ 193K miles regulated
- ~13K active permits
- 30 certified cities
- ~7K signs in certified cities

Real Estate Dispositions

- 12 disposals (Non-Interstate) approved

ROW has eleven manuals related to right of way subject matter, which were reviewed and updated in Fiscal Year 2019.

ROW Use Agreements

From October 2018-September 2019, TxDOT executed 25 ROW use agreements (non-interstate). Right-of-way use agreements, also known as Multiple Use Agreements (MUAs), are agreements TxDOT executes with local and federal governments for the use of state right-of-way for a non-highway purpose that serves a public interest. Some examples of right-of-way use agreements include parking facilities, shared use pathways, boat ramps, and law enforcement functions. These agreements stipulate that the local or federal government is responsible for the construction and maintenance of the facility at hand.

Performance-Based Planning and Programming

The Texas Department of Transportation uses performance-based planning and programming to help inform decision making throughout the development and delivery of transportation programs and projects. The department is focused on delivering the right projects – on time and on budget – to improve the lives of Texans.

Key approaches that the department is developing and implementing include:

- a macroscopic-level investment scenario dashboard to evaluate potential system performance outcomes of program area investments for long-range and mid-range planning (See Figure 1.)

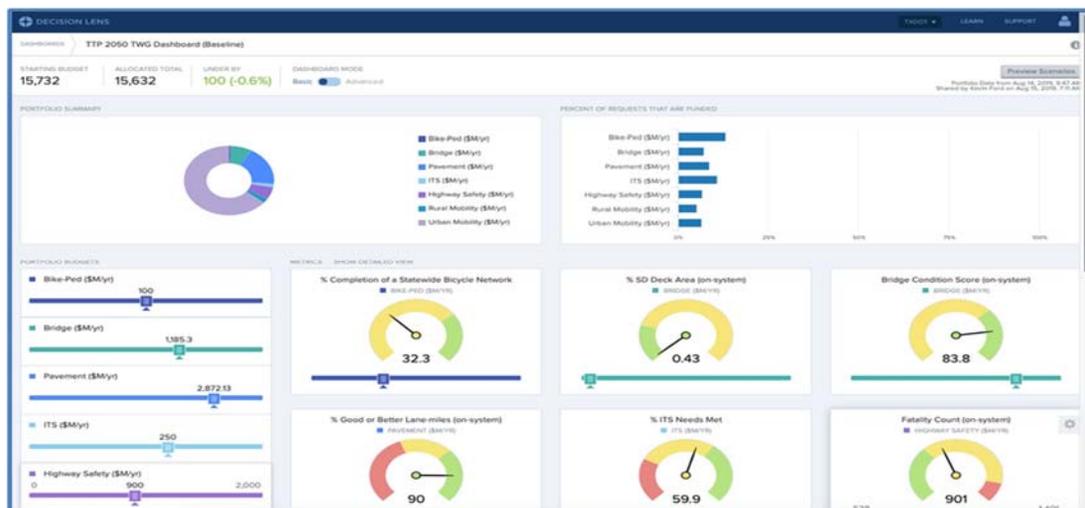


Figure 1: Sample Investment Performance Dashboard

- a corridor prioritization tool (CPT) to evaluate the statewide highway system and prioritize investments by considering the needs of key areas such as safety, system preservation and mobility (See Figure 2,)

Rank	Corridor	Description	Weight	Overall Score					
				Pavement Score	Bridge Score	Safety Score	Congestion Score	Economic Score	Connectivity Score
1	I40E95_0_37_5	I-20 to SR 121	72.66	8.15	2.51	8.55	10.00	7.77	5.76
2	I40W56_371_488_5	Willsboro to Denton	65.81	9.51	4.97	5.32	8.42	7.87	4.43
3	I40E10_0_38_5	I-20 to I-30	65.75	4.52	7.22	4.52	10.00	7.47	5.65
4	I40E10_0_33_5	I-25 to I-35	62.38	9.10	2.08	9.55	4.05	7.79	4.87
5	I40E10_0_34_5	I-20 to I-20	58.20	1.81	1.89	9.55	7.00	6.34	3.37

Figure 2: Sample Statewide Corridor Needs Prioritization

- a corridor evaluation tool (CET) to prioritize segments within a given corridor for investment in preliminary project development (See Figure 3,)

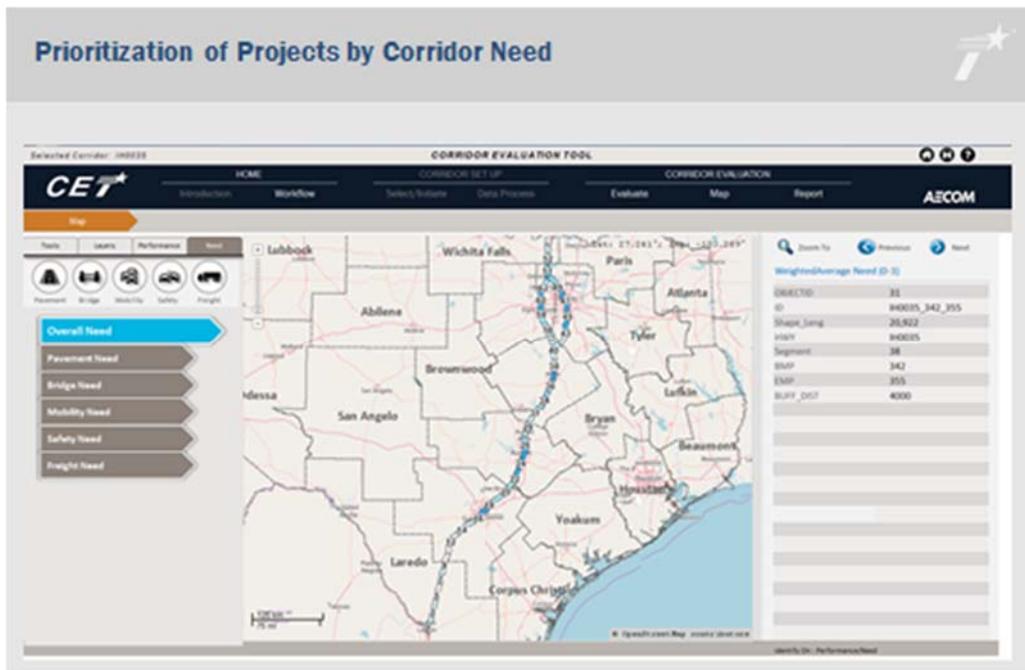


Figure 3: Sample Corridor Evaluation Tool - IH 35 Corridor

- an approach to estimate how investments in program areas translate to effective investments in key performance areas of safety, preservation, congestion and connectivity (See Figure 4,)

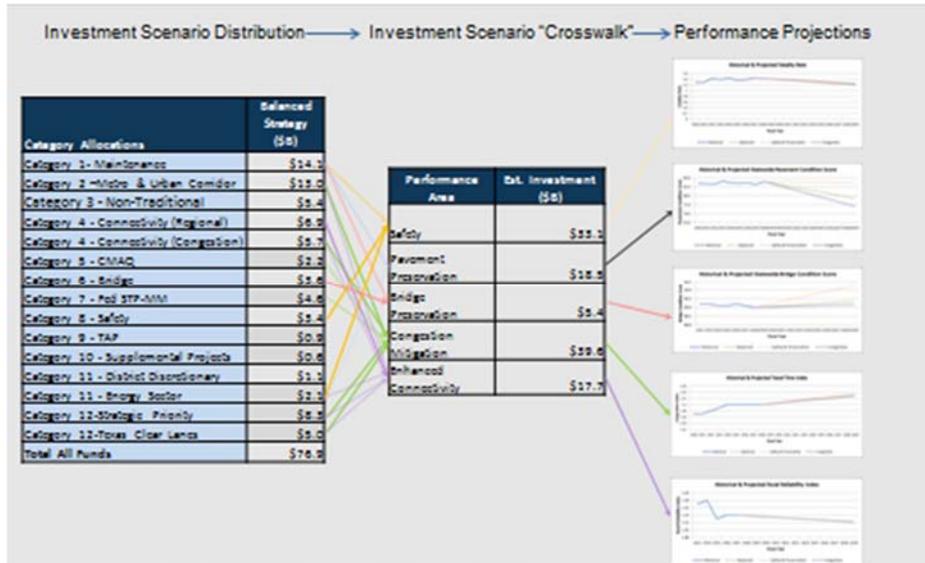


Figure 4: Sample 10-Yr Investment Performance Outcome Projections

- a process and set of tools to make informed decisions about specific investments within project portfolios (See Figure 5,) and

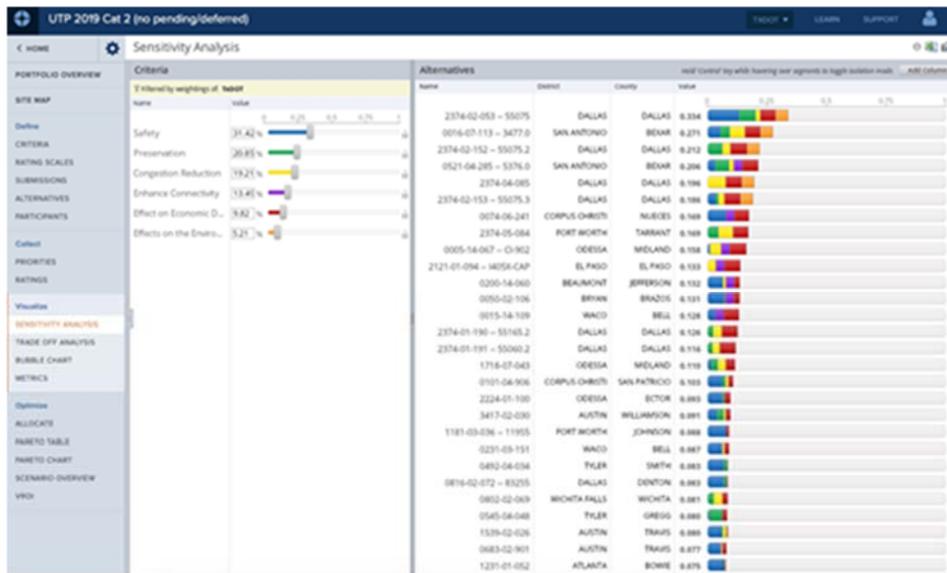


Figure 5: Sample Project Portfolio Scoring

- the Quarterly Review Process, described below, to monitor and track portfolio performance and provide communications and data to support project investment decision making.

Quarterly Review Process

As part of its performance-based planning and programming, TxDOT applies a portfolio management process to comply with Federal and State legislation. A major element is the Quarterly Review Process (QRP), a rigorous four stage process involving monthly data collection, data analysis and quarterly meetings between TxDOT Divisions and Districts to monitor the agency's performance in terms of budgeting, planning, and programming the department's project portfolio within a 10-year window that is aligned with its Unified Transportation Program (UTP). (See Figure 6.) The objective of the QRP is to develop a healthy statewide portfolio supported by the right projects, developed in individual districts, and given resources provided by divisions to meet TxDOT's strategic initiatives. Specifically, the QRP aims to ensure:

- Portfolio health - Deliver TxDOT's strategic initiatives per latest financial forecast through building the right volume and mix of projects with cleared milestones;
- Project health - Monitor progress towards clearing milestones to ensure letting projects on time; and
- Resource health - Coordinate resource budgets and future staffing needs.

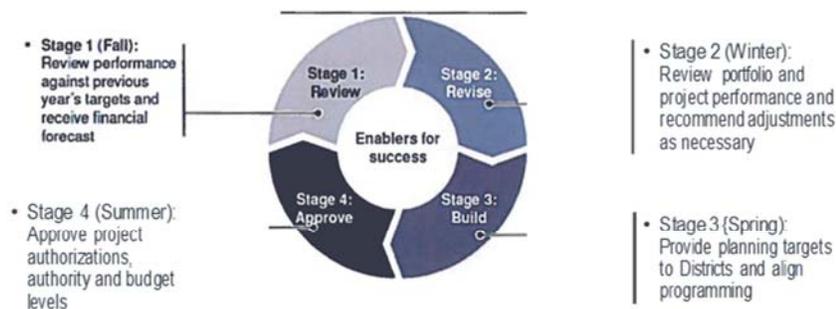


Figure 6: Phases of Quarterly Review Process

The process

- facilitates the timely request and accurate planning for centralized resources;
- provides early guidance and approved strategic guidance to districts on their volume and mix of projects, enabling improved planning;
- is used to engage stakeholders, including Metropolitan Planning Organizations (MPOs); and
- provides transparency to TxDOT leadership on their role and required decisions.

Statewide Transportation Improvement Program (STIP)

In Fiscal Year 2019, there were four quarterly revisions applied to the 2019-2022 STIP. These are scheduled each year in November, February, May, and August. All revisions received FHWA approval.

Environmental Compliance

TxDOT is in its fifth year working under the Memorandum of Understanding (MOU) between the FHWA and the department concerning State of Texas' participation in the Project Delivery Program pursuant to 23 U.S.C. 327, commonly known as the National Environmental Policy Act (NEPA) Assignment Program. The Environmental Affairs Division (ENV) worked with FHWA on renewing the Assignment MOU for an additional five years. The new MOU was approved December 9, 2019.

Fiscal Year	2018	2019
Categorical Exclusions	2,764	4,049
Environmental Assessment/FONSI	12	22
Environmental Impact Statement/ROD	0	1*

* All environmental assessment projects were started after NEPA Assignment (12/16/2014). The one environmental impact statement that received a ROD in Fiscal Year 2019 (12/12/2018) began prior to NEPA Assignment.

Key Assignment Metric: Key to the foundation of the Assignment Program is streamlining and shortening the environmental review and approval process for federal aid projects while assuring projects are environmentally compliant. Although the average time to complete an environmental assessment increased in Fiscal Year 2019 over Fiscal Year 2018, since the effective date of Assignment (December 16, 2014) the days to complete environmental assessments has decreased significantly. ENV attributes the increase to a heavier workload and the ever-increasing complexity of projects. To date, there have been no environmental impact statements either started or completed during assignment.

Assigned Federal Projects	Annual Average Time Fiscal Year 2018	Annual Average Time Fiscal Year 2019	Time Savings (days)
Environmental Assessment	648 (days)	718 (days)	-70
Environmental Impact Statement	0	2,264**	n/a**

** This value for a single record decision is not an annual average; it is the actual time to complete environmental analysis. Consequently, no time savings comparison can be made to Fiscal Year 2018. However, the time saving from the pre-NEPA Assignment baseline (2,934 days) is 670 days.

Note: In determining data, outliers were removed from data set.

The Environmental Affairs Division (ENV) calculated the average number of days to complete environmental assessments (EA) with a project decision of a Finding of No Significant Impact (FONSI), and environmental impact statements (EIS) with a project decision of a Record of Decision (ROD). The reduction in time to develop and complete an environmental document

is a direct result of improved efficiencies, guidance, training, and the authority assigned to TxDOT to make project decisions on assigned federally funded projects (NEPA Assignment). The environmental documents that had minimal environmental considerations had their respective environmental analyses conclude with open ended d-listed categorical exclusion (CE) determinations. This left the remaining environmental documental with the more challenging complex environmental issues which required longer time required to complete the analysis.

Training: ENV provides training to department staff as well as local government, consultant, and other agency staff. In Fiscal Year 2019, ENV provided training to 1,338 persons (1,776 in Fiscal Year 2018) through classes such as TxDOT Environmental Overview for Engineering Staff, Air Quality for Attainment and Non-Attainment Areas, Environmental Basics for Local Government Staff, Plain Language in Environmental Documents, Texas Natural Diversity Database Training, and ECOS Training. In 2019 ENV introduced a new class, *Introduction to Environmental Topics for Engineers*. This class was delivered to 10 district offices and one division. Across the state, approximately 250 non- environmental staff ranging from new employees to senior-level staff attended.

In addition to the broad range of training classes offered, ENV hosts an annual Environmental Conference every September, drawing staff from TxDOT, other Texas state agencies, federal agencies, local governments, metropolitan planning organizations, other state departments of transportation, and private consultants. The September 2019 conference drew 571 participants from 21 states and Washington DC.

Staffing: ENV has a total of 65 technical subject matter experts and 9 business operations staff who guide overall program activities and assist district personnel on federal aid projects.

Projects in active litigation on the basis of NEPA determination: The department is currently in active litigation in one lawsuit on the basis of the NEPA determination: *Save Barton Creek Association et al. v. Texas Department of Transportation et al.*, filed in the United States District Court for the Western District of Texas, Austin Division, on July 29, 2019. This lawsuit involves the Oak Hill Parkway Project in Austin. No further court proceedings have occurred in this case beyond the plaintiffs' filing of the complaint.

Changes or Enhancements to TxDOT's Organizational Structure

The following organization changes, as depicted in the [organizational chart](#), took place in September 2018:

- TxDOT reinstated the Materials & Tests Division as a standalone division from the former Materials and Pavements Section of the Construction Division.
- TxDOT renamed the Traffic Operations Division as the Traffic Safety Division.
- The Transportation Program Division moved under Project Planning & Development.

Changes or Enhancements to Financial Management Systems

Enhancements to TxDOT's Oracle PeopleSoft Financial Supply Chain Management System (FSCM) Application

Through TxDOT's internal application request (AR) process, TxDOT implemented enhancements to the FSCM through a total of 23 ARs during 2019.

Module	Number of ARs
Accounts Payable	3
Security	1
Project Costing	1
Billing	1
Accounts Receivable	1
Travel and Expense	10
FSCM	6
Total	23

Enhancements to Federal Authorization Funding Obligation System (FAFOS)

FAFOS is an internal TxDOT application that serves as platform to facilitate electronic data sharing (EDS) efforts between TxDOT and FHWA's Financial Management Information System (FMIS) 5.0. There were a total of 5 application requests during Fiscal Year 2019. These enhancements to FAFOS during 2019 have increased system effectiveness and increased communication capabilities with FMIS 5.0.

Enhancements to TxDOT Project Close-Outs with FHWA

The Financial Management Division's Accounting Section has improved internal processes through a project close-out overhaul. FIN Accounting has implemented phase 1 of the plan, an improved project close-out template and the removal of unnecessary documents/screenshots.

Responding to Quarterly Audits of Inactive Projects

TxDOT has made the following changes/enhancements to the process for responding to the quarterly audits of inactive projects:

- Included the last payment date in FAFOS to prioritize the approval of inactive projects
- Added the last payment date in the OLT query to prioritize activity of inactive projects
- Included information from Financial Management Division (FMD) to further assist responsible offices with necessary documentation to move a project to final close out
- Expanded Inactive Project Report to include projects that may fall into inactive status by the next reporting period, enabling responsible offices the ability to proactively address

- Provided detailed and/or additional information regarding project(s) unexpended balance to ensure responsible offices have a better understanding the impact of project inactivity and the importance of preventing projects from becoming inactive

Key Findings Related to Delivery of the FAHP from Internal, State, or Federal Audits and Any Related Action Plans to Ensure Compliance

The following audit reports and related action plans relevant to the delivery of the FAHP are available online at the locations listed below.

TxDOT Internal Audits Issued in Fiscal Year 2019

TxDOT Internal Audit of Design-Build Stipend Payments – Issued May 2019

http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/design-build_stipend_payment_final_audit_report.pdf

TxDOT Internal Audit of Construction Engineering & Inspection (CEI) Invoicing – Issued August 2019

[http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/Construction%20Engineering%20Inspection%20\(CEI\)%20Invoicing%20Audit%20Report%20Final.pdf](http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/Construction%20Engineering%20Inspection%20(CEI)%20Invoicing%20Audit%20Report%20Final.pdf)

TxDOT Internal Audit of Fund Programming and Management – Issued February 2019

http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/fund_programming_and_management_final_report.pdf

TxDOT Internal Audit of Contractor Performance Monitoring – Issued August 2019

<http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/Contractor%20Performance%20Monitoring%20Audit%20Report%20Final.pdf>

TxDOT Internal Audit of Unified Transportation Program Category Funding - Issued August 2019

http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/Unified%20Transportation%20Program%20Category%20Funding_Final%20Report.pdf

TxDOT Internal Audit of Materials Quality Monitoring Quality Assurance (Restricted)* – Issued July 2019

TxDOT Internal Audit of Work Zone Safety – State Let Construction Contracts (Restricted)* – Issued February 2019

*Restricted Reports can be requested at AUD-Operations@txdot.gov.

TxDOT External Audits Completed in Fiscal Year 2019

Audit of Cameron County Regional Mobility Authority

<http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/ccrma%20final%20audit%20report.pdf>

Audit of The University of Texas at Austin Center for Transportation Research

http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/ctr_final_report_txdot_12-21-2018.pdf

An Audit of Texas A&M Transportation Institute Interagency Cooperation Contracts

<http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/texas%20transportation%20institute%20interagency%20cooperation%20contracts.pdf>

An Audit of North Central Texas Council of Governments Metropolitan Planning Organization

http://ftp.dot.state.tx.us/pub/txdot-info/aud/reports/NCTCOG_MPO_Final_Audit_Report.pdf

State of Texas Federal Portion of the Statewide Single Audit Report for the Year Ended August 31, 2018

<http://www.sao.texas.gov/SAOReports/ReportNumber?id=19-315>

Stewardship and Oversight Indicators

This section provides performance indicator information as it pertains to the Stewardship and Oversight Agreement between the Texas Department of Transportation and the Federal Highway Administration. The FHWA will use these indicators to monitor the assumed project-level actions and to track statewide trends. The FHWA may also obtain and use the source data for these indicators to conduct data analysis at the district level to determine the health of the FAHP. This data analysis and visualization will also serve as the basis for gathering information from the districts to identify areas where the FHWA can provide services and technical assistance, as appropriate.

TxDOT, in coordination with the FHWA Texas Division, updates the set of stewardship and oversight indicators included in this report every three years. We may also modify the indicators when there is an update to the S&O agreement within the three-year cycle. The following indicators are effective for the Fiscal Years 2019-2021 reporting period.

Area of Focus	Assumed (Delegated) Actions per S&O Agreement - Attachment A	S&O Indicator(s)	Fiscal Year 2019 Result
Structures	Provide approval of preliminary plans for unusual/complex bridges or structures (non-Interstate). [23 USC 109(a) and FHWA Policy]	Number of approved preliminary plans for unusual/complex bridge or structures.	0
		Number of significant design comments requiring resolution for an unusual/complex bridge/structure.	75 (all related to 1 project)
		Number of construction change orders attributed to the design of an unusual/complex bridge/structure.	0
Civil Rights	Acceptance of Bidder's Good Faith Efforts to Meet Contract Goal or of Prime Contractor's Good Faith Efforts to Find Another DBE Subcontractor When a DBE Subcontractor is Terminated or Fails to Complete Its Work. [49 CFR 26.53(g)]	Number of projects awarded utilizing Good Faith Efforts.	1
		Number of projects closed utilizing Good Faith Efforts.	0

Area of Focus	Assumed (Delegated) Actions per S&O Agreement - Attachment A	S&O Indicator(s)	Fiscal Year 2019 Result
Construction	Concur in award of contract. [23 CFR 635.114]. Approve PS&E. [23 CFR 630.201]	Percent of projects with low bid within +/- 10% engineer's estimate.	54.04%
	Approve PS&E. [23 CFR 630.201]	Percent of construction projects completed on budget (within +/- 10% of awarded amount).	78.27%
	Approve PS&E. [23 CFR 630.201]	Percent of construction projects completed on time (within +/- 10% of the contract time).	64.48%
	Make feasibility/practicability determination for allowing authorization of construction prior to completion of ROW clearance, utility and railroad work. [23 CFR 635.309(b)]	Number of projects with ROW/utility delay based on the Ready to Let Definition.	ROW only – 6 (2 require MP) Utility only – 85 (24 require MP) Both – 21 (17 require MP)
	Concur in award of contract/rejection of all bids. [23 CFR 635.114]	Average number of bidders per small, medium, and large projects (Small – Below \$15M; Medium in Between, Large - \$50M and Above).	Small – 4.33 Medium – 4.50 Large – 5.13
	Concur in settlement of contract claims. [23 CFR 635.124]	Number of contracts using Federal funds for settlement of contract claims.	0

Area of Focus	Assumed (Delegated) Actions per S&O Agreement - Attachment A	S&O Indicator(s)	Fiscal Year 2019 Result
	Approve cost-effectiveness determinations for construction work performed by force account or by contract awarded by other than competitive bidding. [23 CFR 635.104 & 635.204]	Number of Federal-aid projects by force account or by contract awarded by other than competitive bidding.	0
Design	Approve Changes and Extra work. [23 CFR 635.120] Approve PS&E. [23 CFR 630.201]	Percent of change orders resulting in increased cost due to design errors.	25% (1,081 of 4,352 change orders), resulting in an overall increase of project costs to the agency by 0.5%
	Approve utility and railroad agreements [23 CFR 645.113 & 646.216]	Number of projects with railroad agreement not executed, work during construction certificates.	10 out of 137 (7.3%)
	Approve exceptions to design standards. (Interstate). [23 CFR 625.3(f)]	Number of Design Exceptions processed by TxDOT on the Interstate.	12
Emergency Relief	Approve emergency determinations for contracts awarded by other than competitive bidding. [23 CFR 635.104 & .204]	Number of Emergency Determinations (TxDOT's Certification of Emergency) approved per event.	2 San Angelo (October 2018) Austin (October 2018)
		Number of Emergency Determinations (TxDOT's Certification of Emergency) per event that was Let 3 months after the event.	0

Area of Focus	Assumed (Delegated) Actions per S&O Agreement - Attachment A	S&O Indicator(s)	Fiscal Year 2019 Result
Right-of-Way	Ensure compliant ROW certificate is in place. [23 CFR 635.309(c)]	Percent of projects with conditional ROW certifications.	12.9% 112 out of 868
	Approve disposal at fair market value of federally funded right-of-way, including disposals of access control [23 CFR 710.409]	Number of Disposals approved. (Non-Interstate)	12
	Approve non-highway use and occupancy [23 CFR 1.23(c)]	Number of ROW use agreements approved. (Non-Interstate)	25
Pavements and Materials	Accept materials certification. [23 CFR 637.207]	Number and percentage of final accepted Federal-aid construction projects lacking a Materials Certification Letter.	56 Projects (9%)
		Percentage of Materials Certification Letters with no exceptions to the plans and specifications.	87%
Utility	Approve utility and railroad agreements. [23 CFR 645.113 & 645.119]	Number of TxDOT reviews on utility projects.	302
	Approve utility and railroad agreements. [23 CFR 645.113 & 645.119]	Percent of compliance projects with Buy America requirements.	57% 172 out of 302
Environment	All CE, EA/FONSI, EIS/ROD, 4(f), 106, 6(f) and other approval actions required by Federal environmental laws and regulations included in the FHWA-TX 327 NEPA Assignment MOU.	Average number of days of time savings/efficiency of TxDOT issuing NEPA approvals (CE, EA, EIS) from the prior year.	See the Environmental Compliance section in the main body of the report for details on related indicators.

List of Projects of Division Interest (PoDI)

8/24/2018

PY 19 PoDI Criteria : Major Projects, TIGER and Projects Selected Based on Risk

Number	District	County(s)	Federal Project Number(s)	State Project Number(s)	Project Name(s)	PODI Type	General Description of PoDI Risk	FHWA Point of Contact	Contract Method	Project Status/Phase
1	Amarillo	Potter		0904-11-061; 0904-02-040; 0904-02-041; 0275-01-199	SL 335, Segment B-2 Amarillo	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Largest project in Amarillo on new alignment. Regionally significant project with cost and aggressive schedule. Division involvement in financial plan to help mitigate risk to the project with both financial and schedule risk. Provides FHWA opportunity for rural district engagement.	Rodriguez, Yamayra	Design-Bid-Build	Preconstruction
2	Austin	Travis	2012492	0151-09-036, 0151-09-127, 0265-01-080	US 183 - Bergstrom Expressway (From US 290 to SH 71)	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Jackson, Brett	Design-Build	Construction - Active
3	Austin	Travis	1102558	3136-01-107	Loop 1-Mopac Improvement Project	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	High profile project with political and public interest. Risk with LPA Contract Administration. Project is a design-build, with an aggressive schedule and significant project cost. Procurement process and material testing identified as Division risk on design-build projects.	Ham, Justin	Design-Build	Construction - Active
4	Austin	Travis		0113-08-060, 0700-03-077	The Oakhill Parkway	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Jackson, Brett	Design-Build	Major Projects Req/Preconstruction
5	Austin	Travis		0151-05-100, 0151-05-101, 0151-05-102	US 183 North	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Jackson, Brett	Design-Build	Major Projects Req
6	Brownwood	Eastland	2017368	0007-06-084	IH 20 Ranger Hill	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Largest safety program funded project in Texas. This project should increase safety of the corridor as a result of reducing the 6% grade along with increasing the horizontal curve radius. This project will also require a large amount of embankment and thus has a potential for stability issues if compaction is not adequate or the fill is unsuitable for placement. Rural District with very limited exposure to project of this size and cost. Provides FHWA opportunity for Rural District engagement.	Guerra, Lisell	Design-Bid-Build	Construction - Active
7	Corpus Christi	Nueces	597001	0101-06-095	Harbor Bridge (US 181 and SH 286)	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Budd, Gregory	Design-Build	Construction - Active

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Number	District	County(s)	Federal Project Number(s)	State Project Number(s)	Project Name(s)	PODI Type	General Description of PoDI Risk	FHWA Point of Contact	Contract Method	Project Status/Phase
8	Dallas	Dallas	2002040, 2003038, 2004426, 0305083, 2013306, 2013307, 2013308, 2013309, 2013353	1068-04-048, 1068-04-049, 1068-04-119, 1068-04-023, 1068-04-116, 0442-02-132, 0442-02-118, 0009-11-226, 0196-03-205, 1068-04-157, 1068-04-158, 1068-04-159, 1068-04-160, 1068-04-099	IH 30/IH 35E - Project Horseshoe	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Ham, Justin	Design-Build	Construction - Not Active
9	Dallas	Dallas	1402025	0197-02-108, 0092-14-081	US 175 - SM Wright Phase 1 (From IH 45 to east of Bexar Street)	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Reconstruction of interchange in urban area, very high level of political/public interest. Re-let project due to delays in ROW and Utilities and Sub-Contractor issues. Local hiring preference and increased community outreach efforts.	Arrington, Mark	Design-Bid-Build	Construction - Active
10	Dallas	Dallas	1702842	0442-02-088, etc.	The Southern Gateway Managed Lanes Project	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Ham, Justin	Design-Build	Construction - Active
11	Dallas	Dallas		2374-01-137, 2374-02-053	LBJ East (East I-635)	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Jackson, Brett	Design-Build	Major Projects Req/Preconstruction
12	Dallas/Fort Worth	Dallas, Tarrant	2013292	0094-03-065, 0364-05-025, 0094-02-077, 0094-03-116, 0094-07-015, 0094-07-020, 0581-02-281, 0353-06-054, 0353-06-025, 0353-04-056	Midtown Express- SH 183/LP12/SH 114 Reconstruction of Interchanges and Managed Lanes	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Ham, Justin	Design-Build	Construction - Active
13	Dallas/Fort Worth/Paris	Kaufman, Rockwall, Denton, Hood, Johnson, Parker,	DTFH6115G00005	N/A	Land Use-Transportation Connections to Sustainable Schools	TIGER Discretionary Grant Projects	TIGER Discretionary Grant Project	Maley, Barbara		Planning and Programming
14	El Paso	El Paso	2019063	0374-02-097, 0374-02-100	US 62/180 (Montana Avenue) Project	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Beeman, Tom	Design-Bid-Build	Preconstruction
15	Fort Worth	Tarrant	355152, 355151	0014-16-179 (3A) : 0014-16-255, 0081-12-045 (3B)	North Tarrant Express (NTE) Segments 3A, 3B, and 3C	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Jackson, Brett	Design-Build	Construction - Active
16	Fort Worth	Tarrant	2009919	0008-14-058, 0008-14-059, 0014-16-194	North Tarrant Express (NTE) Segments 1&2	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Jackson, Brett	Design-Build	Construction - Not Active
17	Fort Worth	Tarrant	2009753, 2009513	0353-03-059, 0353-03-079	DFW Connector - SH 121/SH 114 Reconstruction and Toll Managed Lanes	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Patel, Ujval	Design-Build	Construction - Active
18	Houston	Harris	2013983, 2013991, 2013737, 2013740, 2013741, 2011998, 2013136, 2013082	0050-06-079, 0271-14-213, 0271-14-217, 0271-14-228, 0050-09-069, 0050-09-071, 0050-06-080, 0050-08-087, 0050-09-070, 0050-90-086, 0114-12-007	US 290 Reconstruction (From IH 610 to FM 2920). 13 Construction contracts.	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Budd, Gregory	Design-Bid-Build	Construction - Active

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PY 19 PoDI Criteria : Major Projects, TIGER and Projects Selected Based on Risk

Number	District	County(s)	Federal Project Number(s)	State Project Number(s)	Project Name(s)	PODI Type	General Description of PoDI Risk	FHWA Point of Contact	Contract Method	Project Status/Phase
19	Houston	Harris	DTFH61-13-G-00004	F-TIGER4-0003-4	Houston Regional Bike/Pedestrian Connections to Transit (White Oak Path Trail, #3)	TIGER Discretionary Grant Projects	TIGER Discretionary Grant Project	Budd, Gregory	Design-Bid-Build	Construction - Not Active
20	Houston	Harris	DTFH61-13-G-00004	F-TIGER4-0005-4	Houston Regional Bike/Pedestrian Connections to Transit (East Downtown Trail and Bike Routes, #5)	TIGER Discretionary Grant Projects	TIGER Discretionary Grant Project	Budd, Gregory	Design-Bid-Build	Construction - Not Active
21	Houston	Harris	DTFH61-13-G-00004	F-TIGER4-0006-4	Houston Regional Bike/Pedestrian Connections to Transit (Brays Bayou Trail, #6)	TIGER Discretionary Grant Projects	TIGER Discretionary Grant Project	Budd, Gregory	Design-Bid-Build	Construction - Not Active
22	Houston	Harris	DTFH6116G00004	1111-16-002	TIGER VI - City of Houston ITS (HITS)	TIGER Discretionary Grant Projects	TIGER Discretionary Grant Project	Hayes, Amelia	Design-Build	Construction - Active
23	Houston	Harris			TIGER IX - City of Houston Roadway Flood Warning System	TIGER Discretionary Grant Projects	TIGER Discretionary Grant Project	Hayes, Amelia	Design-Build	Preconstruction
24	Houston	Harris, Brazoria	1602671	0598-01-090, 0598-01-092, 0598-01-096, 0598-02-092, 0598-01-901, 0598-01-902, 0598-01-905, 0958-01-906, 0598-01-907, 0598-02-900, 0598-02-093	SH 288 Reconstruction (From US 59 and CR 60) and Interchange Improvements	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Budd, Gregory	Design-Build,P3	Construction - Active
25	Houston	Montgomery, Harris, Liberty and Chambers		3510-07-003, 3510-08-001, 3510-09-001, 3510-09-002, 3510-10-001	SH 99 - Grand Parkway (Segment H and I-1)	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Rumancik, Clarence	Design-Build	Major Projects Req
26	Houston	Grimes, Montgomery	1702839	3635-01-001, 3635-02-001, 3635-02-002	SH 249 Extension	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Rumancik, Clarence	Design-Build	Construction - Active
27	Houston	Harris		0912-00-146	North Houston Highway Improvement Project (I-45/North Freeway)	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Budd, Gregory	Design-Build	Major Projects Req
28	Houston	Harris	1802421	0508-01-0368	Lynchburg Ferry (DDIR: 12-201-200)	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Emergency Relief project for Ferry Program. Risk with LPA Contract Administration, project using Emergency contracting method. Project with betterments that require approval to be eligible for ER funds.	Garcia, Hector	Design-Bid-Build	Construction - Not Active
29	Lubbock	Lubbock		1502-01-033, 1502-002, 1502-03-006	Loop 88	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Beeman, Tom	Design-Bid-Build	Major Projects Req
30	Pharr	Hidalgo		0039-17-175, 0255-08-107	I-2/I-69 Interchange	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	High profile project with political and public interest. Project is first Design-Build for Pharr district with an aggressive schedule and significant project cost.	Patel, Ujval	Design-Build	Preconstruction

List of Projects of Division Interest (PoDI)

8/24/2018

PY 19 PoDI Criteria : Major Projects, TIGER and Projects Selected Based on Risk

Number	District	County(s)	Federal Project Number(s)	State Project Number(s)	Project Name(s)	PODI Type	General Description of PoDI Risk	FHWA Point of Contact	Contract Method	Project Status/Phase
31	San Antonio	Bexar	0352342	0017-10-261, 0017-10-264	IH 35 Expansion (From IH 410 N to IH 410 S)	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Project was selected based on the partnership with another Federal agency, Department of Defense. Project is in a constrained, high traffic volume area and has schedule and complexity concerns related to construction.	Guerra, Lisell	Design-Bid-Build	Construction - Active
32	San Antonio	Bexar	1802390	0253-04-138, 0253-04-146	US 281 (From LP 1604 to Borgfeld Road)	Major Projects (>\$500M); 23 USC 106(h)	Major Project. US 281 HOV Expansion	Guerra, Lisell	Design-Bid-Build	Construction - Active
33	San Antonio	Bexar		0072-07-041, 0072-08-089, 2452-02-087, 2451-02-087	IH 10/SL 1604 Expansion	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Design-Build Project. Procurement process and material testing identified as Division risk on design-build projects.	Ham, Justin	Design-Build	Preconstruction
34	San Antonio	Bexar		0016-07-113	IH 35 NEX (From IH37 to Schertz Parkway)	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Ham, Justin	Design-Build	Major Projects Req/Preconstruction
35	San Antonio	Bexar		0521-04-279, 0521-05-144	IH 410 in SW San Antonio	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Budd, Gregory	TBD	Major Projects Req
36	San Antonio	Bexar			I-10/410 Interchange	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Ham, Justin	Design-Build	Major Projects Req
37	Waco	McLennan, Falls, and Bell	0354235	0015-02-048	IH 35 Section 3A-2	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Interstate project has a large funding portion where many political and public interests are present. Also, the volume of traffic and the percentage tractor trailer traffic (23%) within the corridor makes this a high priority corridor.	Rodriguez, Yamayra	Design-Bid-Build	Construction - Active
38	Waco	Bell	2012691	0015-14-091	IH 35 Section 2B	Projects Selected for Risk-based Stewardship & Oversight; 23 USC 106(g)	Interstate project has a large funding portion where many political and public interests are present. Also, the volume of traffic and the percentage tractor trailer traffic (19.8%) within the corridor makes this a high priority corridor.	Rodriguez, Yamayra	Design-Bid-Build	Construction - Active
39	Waco	McLennan	0355154	0015-01-171; 0015-01-229; 0015-01-243; 0015-01-244	IH 35 Waco : Section 4A, 4B, 4C	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Rodriguez, Yamayra	Design-Bid-Build	Construction - Active
40	Wichita Falls	Cooke		0194-01-010; 0194-02-081; 0195-01-087	IH 35 Wichita Falls	Major Projects (>\$500M); 23 USC 106(h)	Major Project	Rodriguez, Yamayra	Design-Bid-Build	Preconstruction

