

TEXAS DEPARTMENT OF TRANSPORTATION
PUBLIC TRANSPORTATION ADVISORY COMMITTEE
TUESDAY, SEPTEMBER 27, 2016
1:00 P.M.
3712 JACKSON AVENUE, BUILDING 6
AUSTIN, TX 78731

A P P E A R A N C E S

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COMMITTEE MEMBERS PRESENT AND PARTICIPATING:

- Rob Stephens, Chair
- John McBeth, Vice Chair
- J.R. Salazar

COMMITTEE MEMBERS PARTICIPATING TELEPHONICALLY:

- Michelle Bloomer
- Christina Crain

TxDOT PRESENT AND PARTICIPATING:

- Eric Gleason, Director of Public Transportation Division PTN
- Josh Ribakove, Communications Manager PTN
- Donna Roberts, PTN Section Director

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17	accepted in person. The public is invited to	
18	attend the meeting in person or listen by phone	
19	at a listen-in toll-free number: 1-855-437-3563	
20	(US) with attendee access code: 598 304 40.	
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1 P R O C E E D I N G S

2 MR. STEPHENS: Okay. We're having a little
3 bit of technical difficulty, and we'll get started here
4 very shortly. Once we get this call logged in then
5 we'll get going.

6 All right. Let's go ahead and get started.
7 What we'll do is we'll Call to Order. It is 1:07 and
8 we'll -- we've got Eric Gleason with TxDOT, J.R.
9 Salazar, John McBeth, Rob Stephens, and Mr. Josh here.
10 We have any -- well, we don't have anybody --

11 MR. RIBAKOVE: Well, if I can have another
12 moment, I can probably get Christina on the phone.

13 MR. STEPHENS: Okay. And then we'll get a
14 quorum, cause we don't have a quorum.

15 MR. RIBAKOVE: Doing my very best with this.

16 MR. STEPHENS: We'll just wait a little bit.

17 MR. GLEASON: Mr. Chair, we could probably
18 proceed with my report without the quorum --

19 MR. STEPHENS: Yeah --

20 MR. GLEASON: -- if you wanted to.

21 MR. STEPHENS: -- let's do that, Eric.

22 That'd be good. That'd be good.

23 MR. GLEASON: Let's give him one more shot
24 at that and then we'll do that.

25 MR. STEPHENS: Yeah, we'll go ahead and do

1 that, Josh, give you some time. So we'll begin with the
2 Director's report. Eric.

3 MR. GLEASON: Okay. So I thought I would
4 mention four things.

5 MS. CRAIN: Hello?

6 MR. RIBAKOVE: Christina?

7 MS. CRAIN: Yeah.

8 MR. RIBAKOVE: Okay. We're on.

9 MS. CRAIN: Okay. Got it?

10 MR. STEPHENS: Okay. Christina, this is
11 Rob. Thank you for joining us. We've got J.R., John,
12 myself and you as committee members. And Mr. Eric
13 Gleason was gonna begin with a committee report.

14 MR. GLEASON: Still want to do that?

15 MR. STEPHENS: Yes, sir. No, continue,
16 please.

17 MR. GLEASON: All right. So Christina, I
18 just -- welcome. I just started. Eric Gleason with the
19 Public Transportation Division. I was gonna touch on
20 actually five items today real quickly.

21 MS. CRAIN: Having a hard time hearing.

22 MR. GLEASON: Okay. I will speak up. How's
23 that?

24 MS. CRAIN: Sorry.

25 MR. GLEASON: How's that? Okay. Let's --

1 maybe we can -- want to move that more centrally? How's
2 that, Christina?

3 MS. CRAIN: That's better. Thank you.

4 MR. GLEASON: All right. I can hear you
5 too.

6 MS. CRAIN: Okay.

7 MR. GLEASON: So five items. The first is
8 the TxDOT Legislative Appropriations Request for 2018
9 and 2019 was adopted by the Commission at their August
10 meeting and submitted to the legislature. I think there
11 are -- first and foremost, this committee was successful
12 in two fronts on that Appropriations Request.

13 The first, and I think most significant, was
14 that the Department was swayed with the argument made in
15 needing to provide additional revenues, additional
16 funding for areas who have gone over 200,000 in
17 population.

18 And the Department did approve, within its
19 baseline revenue forecast, which means using revenues
20 that we have available in this next biennium to increase
21 public transportation grant funding by three-and-a-half
22 million a year to address the areas over 200,000, which
23 was a recommendation from this committee, and so I think
24 the committee should feel very, very good about the work
25 associated with that and especially the results.

1 The second recommendation coming from the
2 committee was for a similarly sized increase for rural
3 transit. That was relegated to an exceptional item
4 request in the approved LAR, which means that it goes
5 over as a part of our request but it requires general
6 revenue funding to be approved by the legislature to be
7 included in the budget. So not quite the same certainty
8 associated with that as with the first three-and-a-half
9 million. So both things good there.

10 And then just as on the side, the Department
11 did sustain levels for public transportation from the
12 previous biennium inclusive of the funding for census
13 impacts and we also continued in the LAR. The practice
14 begun last biennium of flexing over-funding from the
15 Service Transportation Program, seven-and-a-half million
16 dollars a year to address rural and small urban fleet
17 replacement needs. So all in all, I think a very good
18 LAR for public transportation. I think this committee
19 played a large role in that.

20 Secondly, assuming that the LAR goes through
21 the appropriations and is approved, we're gonna have to
22 do some pretty significant rulemaking. So if we're
23 successful in the additional appropriation, we're gonna
24 have to go into our State Funding Formula rules and
25 revise them to allow us to distribute the funds as

1 intended.

2 And, as you know, that's always an
3 interesting opportunity for the committee and for us to
4 open up the rules, particularly the rules around the
5 allocation formula. So I do anticipate having to do
6 that. We may -- and so from a work item standpoint,
7 Mr. Chair, I think y'all can anticipate, perhaps in the
8 spring, some general background discussions.

9 But I don't think while the session is going
10 on we would actually be proposing rule changes as much
11 as just doing some background, getting ready for a
12 pretty -- pretty focused effort right after session to
13 make those changes. But we'll give that some more
14 thought in terms of how we can get ready for that in the
15 event that it happens so we can work as quickly as we
16 can to get that in place.

17 Third item is committee appointments. I
18 wanted the committee to know that -- that we are working
19 with the Speaker's Office. We do have an individual we
20 believe that they are going to recommend to replace
21 Glenn Gadbois on the -- on the committee.

22 We are also talking with them about the
23 remaining appointment vacancy, which I believe will then
24 be a general public vacancy because I think Glenn was a
25 user. And then I think both the Governor and the

1 Lieutenant Governor have a user vacancy on the committee
2 as well.

3 So I think you will see us try to make a
4 concerted effort this fall prior to session to get the
5 committee filled and get it filled with a diverse set of
6 individuals representing each of those three categories
7 because I think we have struggled. I know we have
8 struggled for years now without a full complement on the
9 committee and without the diversity that that complement
10 would bring to our conversation. So we will try and get
11 that done before session begins.

12 Finally, two items that aren't necessarily
13 germane to the Committee's activities but are of
14 interest. The Division continues to be the focus for
15 audit efforts. I don't know if we're an audit training
16 ground or what the deal is. But, as you know, we've
17 been through our tri-annual state management review. We
18 are preparing our response to FTA the findings in that
19 review, and those are due next Monday.

20 And then we've also had the state auditor in
21 looking at our annual audit review processes, and
22 compliance, and oversight efforts. A number of you and
23 others in the industry have been a part of that. We've
24 had to go out and -- and compile information.

25 I know, J.R., you were one of those. I

1 appreciate that. That has been an exhaustive and
2 intensive process at a level of detail we've not ever
3 seen before. So I don't see any letup to the auditing.
4 It seems every time it seems to come, it seems to come
5 at a -- at a greater level of detail.

6 It is and continues to be our desire as a
7 program to try and balance our compliance requirements
8 with allowing the industry and stakeholders to be as
9 flexible as they need to be to get the job done with the
10 money they have. And that just continues to be a real
11 challenge for us, and I don't see that letting up.

12 Finally, I want to give J.R. an opportunity
13 to talk to you folks a little bit about a recent award
14 they got, so J.R.

15 MR. SALAZAR: Sure. We were recently
16 awarded a -- an award for our safety efforts through the
17 National Safety Counsel. Was down in our new building
18 in Brownwood/Early, Texas. They presented us an award
19 on our efforts on our safety program, and we were one of
20 ten recipients. We were the smallest recipient in the
21 state of Texas. I believe one of the largest ones had
22 22,000 employees. We had the smallest of 66 employees.

23 So they had presentation to us and they also
24 had a video. It's a really nice production where it
25 says that the big guys need the little guys and the

1 little guys need the big guys, and together we all do
2 our efforts to maintain the things that we do and try to
3 remain safe out in the dangerous world that we live in.
4 And so we're really proud of that award as well.

5 MR. GLEASON: Congratulations on that.
6 That's a great accomplishment, yet another feather your
7 the cap.

8 MR. SALAZAR: Thank you.

9 MR. STEPHENS: J.R., who gave -- who gave
10 that award?

11 MR. SALAZAR: National Safety Counsel.

12 MR. STEPHENS: National Safety Counsel.

13 MR. GLEASON: And that concludes my report,
14 Mr. Chair, unless there are questions from the
15 committee.

16 MR. STEPHENS: Okay. Christina, do you have
17 any questions for Eric on his report?

18 MS. CRAIN: No.

19 MR. STEPHENS: None at all?

20 MS. CRAIN: Sounds great, Eric. Good job.

21 MR. STEPHENS: Agreed. John --

22 MR. McBETH: No.

23 MR. STEPHENS: -- anything for Eric?

24 MR. McBETH: Great work.

25 MR. STEPHENS: J.R.?

1 MR. SALAZAR: No, sir.

2 MR. STEPHENS: Thank you, very much, Eric.
3 Good report. I'll go back up to the top of the -- of
4 the list here. So we skipped our Safety Briefing. Do
5 you -- Josh, would you like to lead us in a Safety
6 Briefing?

7 MR. RIBAKOVE: I would be happy to.

8 MR. STEPHENS: Okay.

9 MR. STEPHENS: All right.

10 MR. RIBAKOVE: Welcome to TxDOT's Camp
11 Hubbard Campus. You're in Building 6 on the third
12 floor. As you know, elevator lobby is right outside.
13 There are stairs, if we need to evacuate the building,
14 right at the elevators.

15 You'll also see restrooms there by the
16 elevators. Currently, the women's room on this floor is
17 closed for maintenance; can either go up one floor or
18 down one floor and you'll find one in the exact same
19 spot. Should we need to shelter in place in case of
20 inclement weather, which we're not expecting today, that
21 same stairwell by the elevators is the best place to do
22 that.

23 In case you are not familiar with Austin,
24 the City a few months ago changed over to no handheld
25 cell phones while driving. Do be aware of that and be

1 careful with it because there is some enforcement going
2 on. Also, there's still construction going on on the
3 highway you may have taken up here, Mo Pac, and -- and
4 look for reduced speed limits there as well.

5 MR. GLEASON: If I may, Mr. Chair, I think
6 there's an interesting partnership between the Austin
7 Police Department and Cap Metro here where the officers
8 actually ride buses.

9 MR. STEPHENS: Oh, that's awesome.

10 MR. GLEASON: And they -- and I don't think
11 they're in service vehicles as much as they're just
12 buses and several officers will be on them. They have
13 realized that they're higher up above, as they travel up
14 and down the roadways, and so they're able to see more
15 that's going on. And the officer on the bus will radio
16 an officer on the roadway to pull over a vehicle if they
17 see the driver using a handheld device. So it's a good
18 partnership for safety for public transportation, but be
19 aware.

20 MR. McBETH: I'm sure that Linda's charging
21 them to do that. She's got to be making a big fair at
22 least.

23 MR. GLEASON: John Salazar's a capitalist.

24 MR. STEPHENS: That's awesome. It does
25 create a nice little environment for passengers and

1 employees to interact with police officers in a
2 different setting, so that is neat. That's awesome.

3 Okay. We got the Safety Briefing. So we
4 have minutes there for you for our April 19th meeting.
5 If -- if you haven't had a chance to look them over,
6 guys, please look them over. If you have, I'll
7 entertain a motion.

8 MR. SALAZAR: This is J.R. I move to
9 approve.

10 MS. STEPHENS: Awesome.

11 MS. CRAIN: Christina, second.

12 MR. STEPHENS: We have a motion and a
13 second -- a proper second, so all in favor say, "Aye."

14 ("Aye" spoken in unison)

15 MR. STEPHENS: All opposed, same sign. None
16 -- none opposed. Unanimously we have our meeting
17 minutes approved. So let's move --

18 MR. RIBAKOVE: Hey, Rob.

19 MR. STEPHENS: Yes.

20 MR. RIBAKOVE: If you would just put your
21 signature on there and hand it to me, cause I forgot to
22 get it from you last time.

23 MR. STEPHENS: Awesome. Yeah, I always mess
24 that up, don't I? Thank you, sir. Okay. We'll move to
25 item number 5, which is: Discussion of performance based

1 reporting. And this is an interesting topic I think we
2 just wanted to open up discussion about today.

3 I want to make sure we move forward and kind
4 of have an open -- hopefully a light to medium light
5 discussion about performance. But John McBeth has a
6 White Paper that's been introduced here with some
7 background and some issues about developing this White
8 Paper for -- for this topic, Performance based
9 reporting. So, John, do you want to --

10 MR. McBETH: Sure.

11 MR. STEPHENS: You want to open up and talk
12 about that?

13 MR. McBETH: Yet another White Paper from
14 John.

15 MR. STEPHENS: Yet another White Paper.

16 MR. McBETH: Hopefully this one will have
17 the same success that the first one had. And I asked
18 Eric to include or Josh to include in our packet the
19 first White Paper so you can get an idea.

20 The first White Paper was -- you really
21 can't underestimate how -- how successful that was.
22 There was nobody that even batted an eyelash about it.
23 We met with senior administration about -- about the
24 White Paper and basically got the acknowledgement that,
25 yes, transit needs an increase and we understand this

1 problem and we understand why we need to increase this
2 in order to keep from having a much bigger problem in
3 the future.

4 On the rural side, though, they were -- they
5 were receptive to the fact that, yes, rural transit
6 hasn't received an increase in many, many, years of
7 state funding. But for the size of increase the Texas
8 Transit Institute recommended in their -- their paper
9 that they did for this committee at TxDOT's request, it
10 -- it was a -- it was a very large amount of money, 46
11 million dollars basically.

12 And the administration wanted to -- to see
13 more of a justification of not just that we needed the
14 money but -- but what exactly were we gonna do with it.
15 Now, we had already kind of had informal discussions
16 here at the PTAC with Eric, and Rob, and myself and
17 others about performance measures for rural
18 transportation over and beyond just what we have in the
19 LAR, which is an exceptional item for basically a cost
20 of living increase.

21 This would be new money that we would be
22 requesting outside of that money, and it would be money
23 that we would need to tie to increasing the performance
24 of -- of rural public transit.

25 One of the things that was pointed out to us

1 by senior administration is on the highway side, the
2 largest portion of this budget, when they are looking at
3 a project, they're looking at what it's going to do.
4 They have certain goals. Is it gonna -- is it gonna
5 increase safety, is it going to increase throughput, is
6 it going to decrease congestion, is it going to decrease
7 pollution.

8 So they have very clearcut, very measurable
9 items, goals that -- that before they invest their money
10 and they see it as an investment and infrastructure that
11 they want to see. And I think for us to be able to get
12 them to invest this kind of money we're talking about
13 that TTI brought forward, we're going to have to have
14 those same kind of performance measures.

15 So we kind of sat down and thought about,
16 first of all, we've talked about a level of service.
17 Many, many systems do not serve 12 hours a day. So that
18 was, of course, the very first one we looked at is if
19 you're going to get any of this new money, you've got to
20 increase your level of service, so at least a minimum of
21 12 hours a day, and you've got to -- it's got to be
22 every day.

23 And then we looked at the systems, and
24 Brazos is one of those. But we have counties that we
25 don't serve because we've just never gotten new

1 expansion money to serve those counties. So if we
2 wanted to ask for new money since we're already serving
3 all of our systems 12 hours a day, if we wanted to ask
4 for new money, we would be asking for new money to put
5 new service on the street in the counties that we don't
6 serve.

7 So those are the -- those are the two
8 performance measures that we just right off the bat put
9 in there. The purpose of this discussion is to make
10 sure everybody's comfortable with those, but then also
11 to look at other performance measures that -- that we
12 need to look at that would make rural public transit do
13 the kinds of things that make this type of investment an
14 investment in more mobility for the people in rural
15 Texas.

16 So that's basically the purpose of putting
17 this agenda item on here. That's why we put the -- the
18 White Paper in here. It's quite brief, but it's to
19 start a discussion as to what -- what should the
20 performance measures be. One thing we know is we have
21 vast amounts of data based upon the fact that we've
22 submitted our quarterly reports from TxDOT and they've
23 given them to the Texas Transportation Institute for all
24 these years.

25 So as far as adding hours of service, TTI

1 can probably print us out a report that tells us who's
2 not doing 12 hours of service, and exactly based upon
3 the statistics that they've submitted, their operating
4 costs, what it would cost to bring them up to 12 hours
5 of service in every city and county that they serve.

6 So we've got this data that we can -- we can
7 -- we can make this a data power argument for -- for
8 getting more money and pretty much come up with a sound
9 number of -- a pretty sound number as to how much it
10 costs to do that.

11 So with that, that's basically what the
12 White Paper's about. It's to start a discussion,
13 perhaps enough to get Eric and their staff working on
14 what levels of service and what performance measures we
15 need to -- to go forward with. But I know there's
16 probably more than just these two that will -- that we
17 can use to justify the investment that we're asking the
18 Department to make in -- or the Commission to make in --
19 in rural public transportation.

20 MR. STEPHENS: Yes, J.R.

21 MR. SALAZAR: I just have one question. I
22 don't know if it's to you, John, or to Eric. At the
23 last operator meeting there was some -- I believe TTI
24 did a presentation on the information that they had
25 gathered. And some of the people that were in the

1 audience said, well, the information that was being
2 presented isn't necessarily accurate, and is there a
3 push from the Department to clean up that information or
4 do you know?

5 MR. GLEASON: No, not at this point, but we
6 certainly anticipate doing that. And I think that this
7 conversation would prompt that on our part. But we've
8 not made an effort in the to have them update that.

9 MR. STEPHENS: Yeah, I think -- this is Rob.
10 Thank you, John, first --

11 MR. McBETH: Sure.

12 MR. STEPHENS: -- of all for bringing that
13 up. I think you're right. We -- we made some real big
14 gains just this past year. I think we should continue
15 that momentum. I like this discussion, the way it's
16 going. You know, you're right, TTI's got a ton of data
17 out there already.

18 MR. McBETH: Yeah.

19 MR. STEPHENS: I think we should approach
20 this, you know, with, of course, Eric helping us
21 interface with TTI, as getting those folks to do a
22 study, take a look at what we have now. So I think what
23 you're asking, J.R., maybe is some of the data we've
24 got, is it good data, is it current data, does it need
25 tweaking, do we need to take an inventory of what we

1 have now.

2 You know, what kind of data are we -- are we
3 collecting and are we collecting the data the same way
4 in -- in every system, are we reporting it the same way,
5 and then look at strategies, the different kinds of
6 strategies. You pointed out some very good ones, some
7 of the outcomes that we were trying to get to. So maybe
8 look at the different ways we collect the data.

9 Do we need to collect new data, I would hope
10 not. I think most of us are collecting good stuff. I
11 think TTI does an amazing job. They put together
12 performance based training that I went to at one time.
13 And if you start thinking about collecting the data and
14 -- and look at performance, it becomes an easier thing
15 to do. As you're looking at it and trying to meet
16 performance measures, it becomes easier and easier to
17 do.

18 And I think as an industry we probably need
19 to -- our counterparts with other TxDOT departments are
20 certainly looking at performance. And a portion of our
21 funding is based on performance. The other one, I'll
22 need. It's always easy to ask this is what we need.
23 But I think we need to focus on -- on -- on performance
24 and showing outcomes or measurable outcomes and a
25 strategy to get there. So I appreciate all that, John,

1 doing that.

2 Christina, do you have any comments on -- on
3 this item?

4 MS. CRAIN: Not at this time.

5 MR. STEPHENS: Okay.

6 MS. CRAIN: Thank you.

7 MR. STEPHENS: Okay. I really do appreciate
8 bringing that up. I guess it will be a staple item that
9 we'll keep on the agenda, and maybe get something back
10 next time we meet about maybe a direction we should take
11 or getting TTI involved in doing that, start gathering
12 that data or putting together a proposal for them to
13 move us forward. But I'll -- I'll leave it on here to
14 kind of figure it out, what next steps --

15 MR. GLEASON: Sure.

16 MR. STEPHENS: -- should be.

17 MR. GLEASON: If I can, I think we -- you
18 know, John has touched on two outcome measures. They're
19 -- I want to distinguish, we use performance measures a
20 lot talking about ridership and cost per hour. I think
21 what I'm hearing John talk about are things I call
22 outcome measures.

23 They're more things that result in -- you
24 know, with more money, the following things would be
25 done. And -- and we're gonna be held to our performance

1 in getting those things done. So they are performance
2 measures but not to be confused with the ones we
3 traditionally produce.

4 So we've talked about levels of service.
5 We've talked about service coverage. And I guess, at
6 this point, if we are going to engage TTI in some
7 additional work and have to define a scope for them, is
8 -- are there others that come to mind -- while we're
9 talking about this, are there others that come to mind
10 that we could include at this point in that scope.

11 We can always go back afterwards and
12 increase, but best to try and capture everything upfront
13 if we can. So I would entertain, before we close down
14 this conversation, if anything else that is coming to
15 mind that we might collect.

16 MR. STEPHENS: One of the things I've got
17 that came to mind as you were speaking, you know,
18 reminding us that what we're looking at is -- is
19 performance measure for an outcome. There may be some
20 systems out there that might -- what we might discover
21 is they may need some assistance in either collecting
22 the data or -- or -- or some type of assistance to get
23 what needs to be -- what we might uncover is -- is a
24 problem we didn't know was there. And so I don't know
25 how we would put that --

1 MR. GLEASON: Yeah.

2 MR. STEPHENS: -- scope of work, but -- but
3 maybe some assistance from TTI to help. What we're not
4 trying to do is not trying to cover up a system where
5 they can't be successful. But if we uncover a problem
6 that we're able to assist them getting to where they
7 need to be so they can do the things they need to do in
8 their areas. But that's the first thing that comes to
9 mind for me.

10 MR. GLEASON: I think the other -- other
11 area of significance with this work is -- is what is the
12 process we would use -- we would use to gain some
13 reasonable level of knowledge and a consensus from the
14 industry and others that this is the right approach. I
15 know when we -- we talked about this topic briefly at
16 our last semiannual, there were a number of folks
17 saying, you know, no, we don't want to be held to --

18 MR. STEPHENS: Right.

19 MR. GLEASON: -- an outcome. And so I think
20 -- well, I -- I agree and everything that I've seen from
21 the Department is you need to show us what you're gonna
22 do with it. I think there's work to be done with folks
23 out there to bring them along with that -- that notion.
24 And -- and then, you know, there's all kinds -- so
25 there's a process issue here.

1 And then, you know, I think before we're
2 through with this, we're gonna get into questions on how
3 much it costs to do business. And some of the
4 differences out there in what someone's cost per hour --
5 per service hour is, what, you know, we might even get
6 into that, you know, torturous area of indirect cost.

7 You know, it's just, I can see before we get
8 through this, it's gonna be a pretty broadly based
9 conversation so that when -- if it is something that in
10 front of the legislature you can make the case that it
11 -- that it's going to happen. And so I think it's a
12 great topic and I think it's a perfect topic for this
13 committee to sink its teeth into.

14 I think we're gonna have to kind of wallow
15 around in it for a while before we can move collectively
16 on it would be my deal. I wouldn't want to jump out of
17 the box too quickly with it. But we can certainly talk
18 to Linda Tarrant and TTI and get them going to define
19 some of the work they did before.

20 MR. STEPHENS: I appreciate those comments,
21 Eric. This is Rob. First thing that jumps out to mind
22 when you mention that there are disparities in the
23 different parts of Texas. It's a big state with a
24 variety of operating systems and how we do it.

25 In my area, you know, west Texas, you know,

1 the area, you know, hiring professional drivers with
2 CDLs and mechanics with diesel engine type of repair
3 experience, it's -- it's difficult to -- to -- to tap
4 that pool. So my -- my cost to operate would be
5 different than someone else's. So I -- you know, yeah,
6 I would be sensitive to those things.

7 In different areas they operate a little
8 differently or they may have different challenges, or
9 differences in -- in -- in the way they do their
10 business. But I think we do need to get that point
11 we're talking about, how do you do what you do and what
12 does it cost to do your thing so we can figure out how
13 to how to get you -- get you to here, get you to some of
14 these things. We'd like to show we're doing good things
15 with the -- with the money we've asked for and that
16 you've given us.

17 So I agree. Thank you for bringing that up.

18 MR. McBETH: I think -- this is John. I
19 think what -- what -- what this does, it changes -- it
20 changes what we -- what we've done in the past.

21 MR. GLEASON: Yeah, it does.

22 MR. McBETH: We've gone forward in the past.
23 We've asked for increases. When we got them, they were
24 distributed by formula across to everybody. What we're
25 doing with this is we're not telling someone you have to

1 be open 12 hours a day. We're saying if you want to be
2 open 12 hours a day, you give those other five hours
3 that you're not doing. We will give you the money to do
4 it with but you got to give us a plan and you've got to
5 do it.

6 MR. GLEASON: Right.

7 MR. McBETH: We're giving you the money and
8 then we keep getting the same reports from you that
9 shows you're not doing it, and we keep getting -- you
10 know, as Liz and I spend our time over at legislature.
11 If you go over there and you ask the people in
12 appropriations for money, first question out of the box
13 is, what are you gonna do with it.

14 MR. STEPHENS: Oh, yeah.

15 MR. McBETH: What are we -- what -- what are
16 we, the spenders, the appropriators, what are we going
17 to get back. And I think that's -- that's why our
18 argument that we need -- we haven't gotten an increase
19 in 15 years so y'all need to give us increase. They
20 understand that but then they come right back and go,
21 guess what, Texas Railroad Commission, HHSC, they just
22 name the ones that haven't.

23 And so we're not gonna go anywhere, so we
24 want more money. And we're not gonna go out there and
25 tell people this is not really that kind of performance

1 measure. We're not -- we're not gonna come out there
2 and tell them you got to do it. But if you want money,
3 you got to do it. And I think people are -- people are
4 gonna have to understand that, or you can just continue
5 to do what you do. There may be communities --

6 MR. STEPHENS: Yeah.

7 MR. McBETH: There may be communities that
8 don't want but eight hours of transit service a day.
9 And if that's the way the community is, fine.

10 MR. STEPHENS: That's true.

11 MR. McBETH: Okay, let them be that way.

12 MR. GLEASON: That is a -- that is -- if I
13 can, this is Eric. That is a -- it's also a fundamental
14 role change for us. Because we, you're talking about is
15 me.

16 MR. STEPHENS: Yeah. Right.

17 MR. GLEASON: And -- and that's -- that's a
18 fundamental role change for the Department. Without
19 judging it as being right or wrong, it's just a big
20 change.

21 MR. McBETH: Yeah.

22 MR. GLEASON: And that is -- it's a whole
23 new way of doing business --

24 MR. McBETH: It's a whole new way of doing
25 business, yeah.

1 MR. GLEASON: -- for us.

2 MR. STEPHENS: I'll share a funny story.
3 This is Rob. Years and years ago when I first got into
4 this business, I remember trying to figure out what we
5 were doing. And I approached a supervisor and I asked
6 what I thought then was a very simple question, was are
7 we on time, are our buses on time. And he goes, well,
8 let me help you out with that. So we left it at that.

9 A week later he came by and sat in my
10 office. And I said, so how are we doing. And he gave
11 me a thumbs up. He said, we're doing fine. And he gave
12 me a -- a bill for mileage that he drove around and
13 watched all the vehicles. And he came to my office and
14 said, we're doing good, thumbs up.

15 So I just -- I didn't know what to think
16 about that. So I hope we're not doing that when we come
17 to the table and they ask us, how are you doing. I go,
18 here's the bill, we need a bunch of money and we're
19 doing great. So I like this shift.

20 I like this shift in thinking about, you
21 know, we should be performance based and we should be
22 giving answers to questions that are very simple, that
23 we should be thinking about all the time. You know,
24 what -- what -- what are -- what are we doing to expand
25 our services to fill the gaps and being responsible

1 stewards of public money.

2 MR. SALAZAR: I agree with everything, and
3 the only thing that I'd like to add is -- is I think
4 that we need to be aware that maybe some of the rural
5 transit systems, some of the bigger ones, we're gonna be
6 okay with data submission and that kind of stuff. But
7 some of the smaller ones may or may not have the
8 capability of producing. Surely they do, but...

9 MR. GLEASON: Yes. And you're right, J.R.
10 And -- I think we have to go this direction, though. I
11 think that --

12 MR. SALAZAR: I agree.

13 MR. GLEASON: -- that we are -- if I can
14 just get off topic a bit, I think we're moving -- this
15 industry needs to move in the direction where perhaps
16 not -- not everybody comes along. It -- it is
17 sophisticated. It is complicated. There are
18 overwhelming compliance program requirements.

19 And to do it well and to be able to
20 strategically plan for your future in a meaningful,
21 sustainable way is complicated business, and -- and some
22 of our systems are losing their ability to do that. It
23 is just -- it's -- it's bypassing them. It's -- it's
24 not fair fault.

25 It is just becoming an incredibly complex

1 situation, let alone being able to rehire and find
2 leadership for all of those systems to continue to lead
3 them. So it's a complicated environment. But I think,
4 John, I appreciate you bringing this up. The Department
5 appreciates you bringing it up. It's consistent with
6 our outcome philosophy.

7 Now, I think the Department is -- is -- is
8 an infrastructure department, so we are not necessarily
9 thinking about things from an operating system
10 standpoint. But I think that we can -- y'all can come
11 up with outcomes that at least respond to what do I get
12 for my money. You don't get a bridge, you don't get a
13 road, but you get service coverage or you get span of
14 service.

15 MR. McBETH: Well, we can certainly -- this
16 is John. We can certainly provide more throughput.

17 MR. GLEASON: Yeah.

18 MR. McBETH: And throughput for us is number
19 of trips we do --

20 MR. GLEASON: Mm-hm.

21 MR. McBETH: -- and -- and the areas that we
22 serve. It's the number of square mileage that we're out
23 there carrying people where they need to go. So that's
24 -- that's the bottom line, when the end of the day gets
25 here, everybody gets to go where they wanted to go.

1 MR. STEPHENS: That's right. And -- and --
2 go ahead, Christina.

3 MS. CRAIN: No, I was gonna say I -- I
4 totally agree with the philosophy and I like the change.
5 I like it.

6 MR. STEPHENS: It's good stuff. I'll tell
7 you another quick story. You know, to -- to -- to kind
8 of go off what Eric's saying, it is a complicated kind
9 of a comprehensive environment that we're in now.

10 Back home I -- I sit on an MPO policy board,
11 and that's that metropolitan planning stuff. And the
12 whole topic of discussion -- I guess it's this way
13 across the state, guys -- it's about highways, it's
14 about roads, it's about all that good stuff. And at the
15 end of our session, we all kind of give a report about
16 what we're doing.

17 And so each -- each little jurisdiction, we
18 talk about this road, that bridge or whatever. And
19 everybody gets it, they're nodding. When it's my turn,
20 you know, there's kind of -- you know, and I had the
21 Chair ask me just this past wee, said, Rob, can you
22 bring us some numbers; can you bring us some stuff.

23 And I felt -- and I talked to him about it.
24 I go, gosh, you know, I mean -- you know, no one else
25 has to do that, you know, not really, but I do. And I

1 get it. It's just -- it's easier to see the outcome.
2 You look at a bridge or a road or something and
3 everyone's, oh, yeah, I know -- I get that.

4 But when it comes to what we do, it's a
5 little harder to get unless you tell your story the
6 right way and you -- and you put it in a way in front of
7 them that it helps them understand what you do. So we
8 -- we are kind of under a different -- I mean, we -- we
9 -- you know, it's different. It's different for us and
10 we need to learn to live in this new environment and --
11 and do a good job at it. And...

12 MS. CRAIN: Mm-hm.

13 MR. STEPHENS: So we'll get going on that so
14 it's not -- it's -- you know, I do it locally, you know,
15 at my -- back home at my system, so might as well try to
16 encourage that, you know, from the top down and figure
17 out how to help each other.

18 That's kind of why I asked Eric if we
19 discover things along the way where systems might need
20 assistance, you know, that we can figure that out and
21 help them come along with this. Like J.R.'s saying,
22 there may be issues at each system that may need
23 assistance with.

24 MR. GLEASON: Okay. Very good.

25 MR. STEPHENS: Yeah. Any -- anybody have

1 comments? What -- I think Josh just left, but what he
2 wanted to do was remind everyone if you want to speak on
3 an item, make sure you sign up out there. So I get help
4 from somebody on out. If anyone wants to speak on an
5 item, please fill out the cards or -- what else. Make
6 sure you sign in the sheet there. So - oh, Josh, I was
7 pausing and I -- I didn't know when you'd be back. So
8 if you want to let them know.

9 MR. RIBAKOVE: Sure. And we have one more
10 committee member who is -- is now listening on
11 speakerphone on this cell phone, Ms. Michelle Bloomer.
12 And --

13 MR. McBETH: Hey, Michelle.

14 MR. RIBAKOVE: Sorry for the -- for the
15 delay, Michelle. I hope that you'll be able to hear and
16 communicate with us. Meanwhile --

17 MS. BLOOMER: Thanks.

18 MR. RIBAKOVE: The -- the other little
19 housekeeping announcement is just to let you know that
20 there are sign -- there's a sign-in sheet over there and
21 there's speaker sheets as well. If you'd like to make a
22 comment at this meeting, just fill out one of the
23 speaker sheets, give it to me, and we'll pass it along
24 to the Chair.

25 And if you're here and not from TxDOT, we'd

1 sure appreciate it if you'd sign in on the sign-in
2 sheet. And also, right across the hallway there's a
3 little vending room if anybody would like a drink or a
4 snack.

5 MR. STEPHENS: Thank you, Josh, very much.
6 So that being said, I don't know -- do we have anyone
7 that wants to speak on this item?

8 MR. RIBAKOVE: Not so -- not so far.

9 MR. STEPHENS: Okay. Anyone else want to --
10 have any -- any thoughts, Christina? Michelle, we just
11 talked about -- welcome and thank you for joining us.
12 We just talked about the discussion of performance based
13 reporting for public transit. You -- you got anything
14 on that one that you want to speak about or chime in on?

15 MS. BLOOMER: What -- what item are we on?

16 MR. STEPHENS: Number 5. We just opened up
17 a discussion for performance based reporting, and moving
18 forward and how to -- how to tackle that. We think it's
19 gonna be something that is important for the industry as
20 a whole to pay attention to, so we were engaging TxDOT
21 staff, Eric and -- and the folks here about -- about
22 that discussion item. I don't know if you -- if you
23 have some input or anything, any comments you want to
24 make, give you that opportunity.

25 MS. BLOOMER: I think I'll hold off and

1 listen to the other comments so I can get my bearings
2 since I'm coming in late.

3 MR. STEPHENS: Okay. Okay. We were just
4 about wrapping that one up. So I guess if you -- if you
5 think of any or -- either we'll -- we'll -- we'll give
6 you some time on the agenda later to talk about it
7 before we adjourn.

8 MS. BLOOMER: Was this item merely a
9 briefing item or an action item?

10 MR. STEPHENS: It was a -- it is -- it's
11 listed as an action item but it was kind of a little bit
12 of both. So we had a quick briefing from Eric, and John
13 submitted the White Paper. Eric, do you have any --

14 MR. GLEASON: No. I think, Michelle, we
15 list action in the event the committee wishes to take an
16 action. It was fundamentally a discussion item. And
17 then without a formal action on the committee, we are
18 leaving with a request to sit down with TTI and to
19 reengage them in some of the work they did on these
20 kinds of things during the LAR discussions that the
21 committee had.

22 So, you know, their look at coverage and
23 their look at span of service, for example, we know that
24 -- based on some feedback we got from the larger
25 audience, we know that some of the their assumptions or

1 conclusions weren't accurate, and so we certainly need
2 to go out there and get everything up to date. And so
3 we're gonna begin doing that between now and the next
4 meeting. But, again, this doesn't have to be an action
5 item.

6 MS. BLOOMER: Okay.

7 MR. STEPHENS: All right. If you guys are
8 ready, I don't -- J.R., and Christina, and John, if you
9 guys are ready to move on, don't have any --

10 MR. McBETH: I'm fine where we are.

11 MR. STEPHENS: All right. Christina?

12 MS. CRAIN: Me too.

13 MR. STEPHENS: Okay. All right. Let's --
14 let' move on. Thank you -- thank you, Eric, for that.
15 What we'll do is move to -- and if there's no one that
16 wants to speak on this item, we'll move on.

17 MR. RIBAKOVE: We haven't gotten notice from
18 anyone.

19 MR. STEPHENS: All right. So we'll go to
20 item number 6 on the -- on the agenda, the Discussion
21 and development of PTAC Work Plan based on PTAC's
22 guiding principles and comments made at the January 22,
23 2015 meeting. It is also listed as an action item, but
24 as you heard from Eric, I mean, I think this is a staple
25 that shows up on our agenda each meeting so that we can

1 get a chance to revisit it if we need to.

2 I'll start off with you, Christina. Do you
3 -- do you have any comments or anything you want to
4 speak on behalf of the work plan for PTAC?

5 MS. CRAIN: Not right now. Go to everyone
6 else and I may have something. I need to look over it
7 some more.

8 MR. STEPHENS: Okay. Will do. Will do.
9 I'll -- Michelle, I'll save you for last. I know you're
10 driving or trying to make it in. I'll just go around
11 the rest of the committee. J.R.?

12 MR. SALAZAR: I don't think I have anything
13 specific other than, you know, a lot of -- lot of times
14 at TTI meetings or different meetings, they -- they talk
15 about what's going on with PTAC. And there hasn't been
16 a lot going on at PTAC but it looks like in the near
17 future there will -- that will soon change and we will
18 soon be busy and soon have new members with us.

19 And we hope to get a lot done. I think, you
20 know, the -- the specific plan or the principles, I
21 don't know if we want to discuss that, but I think that
22 this group has plenty to do down the road. That's just
23 my recommendation.

24 MR. STEPHENS: Thank you, J.R. John?

25 MR. MCBETH: No, I have nothing. I think --

1 I think the work that we did on the smaller White
2 Paper...

3 MR. STEPHENS: Yeah.

4 MR. McBETH: I think it followed -- tracked
5 the PTAC Work Plan in a general way, and I don't think
6 anyone can underestimate the impact that -- that we make
7 or that that's going to change funding for
8 transportation in a good way for the state of Texas for
9 a long, long time to come. So we basically have helped
10 avoid a big iceberg, I think. And I think the rural
11 funding thing is the next thing. And that's -- that's
12 all I have to say.

13 MR. STEPHENS: Thank you, John. I agree.
14 Thank you, in your part, for putting that together for
15 us. Michelle, you got any comments you want to make
16 about our Work Plan?

17 MS. BLOOMER: No. I just wanted to add
18 there was an issue with the phone system. I've been
19 trying to get in. But I just want to make sure we
20 haven't taken any action on anything, given my
21 understanding is the phones aren't working either as
22 well as some of the PTAC members' phones.

23 MR. STEPHENS: Yeah, we did experience some
24 technical difficulties. But up to this time, the only
25 action we've taken has been approving the minutes. Eric

1 gave a report and then we had the discussion on
2 performance based reporting. There was no action.

3 MS. BLOOMER: Okay.

4 MR. STEPHENS: And then there's this item.

5 MS. BLOOMER: Okay.

6 MR. STEPHENS: So, yeah, I think the item 6
7 with the PTAC Work Plan is just kind of one of those
8 staples we're gonna have on each -- each meeting, so it
9 gives us an opportunity to revisit it if we need to. So
10 I didn't know if you had any -- any comments about our
11 Work Plan going forward.

12 MS. BLOOMER: No. I didn't see it attached.
13 Has it changed from the one we had previously, or is it
14 basically the same?

15 MR. STEPHENS: It is the same -- the same
16 one. It's -- it's based on the January 22, 2015
17 meeting. It's still the same one.

18 MS. BLOOMER: Okay.

19 MR. STEPHENS: No changes in the Work Plan.
20 I think it's pretty comprehensive. And as John McBeth
21 stated, you know, I think it was tracking very well with
22 kind of the decisions that were made out of this
23 committee and the work that we've done. So I -- I'd
24 agree -- I'd agree with him on that one. But...

25 MS. BLOOMER: Okay.

1 MR. STEPHENS: Okay. All right, guys. Do
2 we have any -- anyone that wants to speak on this item?

3 MR. RIBAKOVE: We have not --

4 MR. STEPHENS: No?

5 MR. RIBAKOVE: -- not received any -- any,
6 but we could -- we could ask folks if they'd --

7 MR. STEPHENS: Does anyone want to -- anyone
8 want to speak on this item? I want to make sure we give
9 everyone an opportunity. I don't know if you signed up
10 for that or anything like that. Very well. And do we
11 have anyone other than Christina and Michelle? Okay.
12 We don't have -- we don't have the other part working,
13 do we?

14 MR. RIBAKOVE: The -- the --

15 MR. STEPHENS: The participation. They
16 can't right.

17 MR. RIBAKOVE: Participation line was in --

18 MR. STEPHENS: Right.

19 MR. RIBAKOVE: -- but unfortunately --

20 MR. STEPHENS: Okay.

21 MR. RIBAKOVE: The sytem just didn't come
22 on.

23 MR. STEPHENS: All right, then. So I guess
24 moves us to item number 7, if you guys comfortable
25 moving forward. Michelle and Christina, you guys

1 comfortable moving on to number 7. Public Comment
2 period can only be accepted in person, so we're going to
3 canvas the room here real quickly once more before we --
4 before we move on. You guys okay to move on, on the
5 phone?

6 MS. BLOOMER: Yes.

7 MR. STEPHENS: Okay.

8 MS. BLOOMER: This is Michelle. Yes.

9 MR. STEPHENS: Okay. Very good. Thank you,
10 guys. So item number 7 is Public Comment. And I'll
11 remind you once again, if you guys got comments you want
12 to make, please bring them up to Josh. And you can only
13 give comment in person. Of course, the ones on the
14 phone are listening in only. We had some technical
15 difficulties.

16 But if you folks want to make public
17 comment, please, this is the time to do that. So not
18 everybody run up to the front real quickly. So hearing
19 none, I'll move to item number 8 which is Propose and
20 discuss agenda items for next meeting; confirm date of
21 the next meeting. So I'll begin with, when is our next
22 meet date, Josh?

23 MR. RIBAKOVE: Well, we've got the
24 Thanksgiving holiday in November, and so that's really
25 something that needs to be determined by the committee.

1 Normally it would be the last Tuesday of the month, but
2 often in November, that is something that committee
3 wants to change because of Thanksgiving schedules.

4 MR. GLEASON: If I may -- the other time
5 frame to consider would be -- it's a little further out,
6 but we do have our January semiannual meeting. If you
7 were to have a November meeting, then January works on
8 your --

9 MR. STEPHENS: Yeah, works.

10 MR. GLEASON: Sign schedule. If the
11 November/December time frame doesn't work out, I would
12 recommend that you look at right around the time of the
13 January annual meeting.

14 MR. STEPHENS: Yeah, our next -- our
15 November meeting, guys, is a couple days before
16 Thanksgiving, I think. The 22nd. The last Tuesday's
17 the 22nd.

18 MR. RIBAKOVE: Okay. Well, that -- and --
19 and Thanksgiving is --

20 MR. STEPHENS: The 24th.

21 MR. RIBAKOVE: So will that -- will that
22 work for the committee? Or would you like to --

23 MR. STEPHENS: I'll -- you know, that's
24 gonna be rough for me, but I'll let everyone else kind
25 of chime in first. Guys on the phone, Michelle, what do

1 you think about a November meeting? The 22nd -- both
2 Christina and Michelle on the phone, the 22nd is the
3 last Tuesday, which is November, two days before
4 Thanksgiving. You got any comments --

5 MS. CRAIN: Yeah.

6 MR. STEPHENS: -- about November?

7 MS. CRAIN: I will be traveling that day, I
8 know. So that's gonna be tough for me, but...

9 MR. STEPHENS: Okay.

10 MS. BLOOMER: This is Michelle. I guess
11 what -- are you talking about the discussion you guys
12 had on the work plan, what are the things that pressing
13 item on our Work Plan and if we don't have a meeting in
14 between now and the end of the year we wanted to have
15 one in January, what are we putting on hold?

16 And I think what J.R. said we have, you
17 know, what sort of activity and progress have we -- have
18 we made at PTAC. Do we want to go another two months
19 without having a meeting? And do we have anything
20 pressing that needs to be addressed between now and
21 January.

22 MR. STEPHENS: Good, good, very, very good
23 question. I'll open that one up. I -- I think we've
24 done a lot of work to date and made some really good
25 progress on the funding side. I think we brought up a

1 good idea for some work for us to do going forward.

2 Now, I don't know how pressing that is for
3 November meeting. I'll leave it up to you guys. I know
4 the 22nd's probably gonna be rough for everyone, but if
5 you want to meet in November to take care of things
6 again, we can do that. The 22nd might be tough.

7 MR. SALAZAR: Yeah, the 22nd.

8 MS. BLOOMER: Yeah, I think the 22nd will
9 probably be tough. Maybe we can combine -- I know we
10 don't normally have a December, but maybe depending on
11 the work that has to be done between now and the next
12 meeting.

13 MR. STEPHENS: Yeah.

14 MS. BLOOMER: But the first or second week
15 in December, by the end of November, so I think if you
16 push it further up into November, like the week of the
17 14th of the 7th, are we giving enough time to.

18 MR. STEPHENS: You hit the nail right on the
19 head, Michelle. I'm looking over at Eric. I'll give
20 him a chance to chime in. I -- I was gonna get to him
21 last. But, Eric, this is really driven by you, so what
22 do you think TTI and TxDOT can do in November?

23 MR. GLEASON: Not much...

24 MR. STEPHENS: Not much.

25 MR. GLEASON: ...between now and then. You

1 know, we've got to sit down with Linda and figure out
2 what else she's working on.

3 MR. STEPHENS: Yeah, that would be the only
4 pressing item would be the item number 5, the
5 performance based type reporting thing. So, you know,
6 it may -- it looks like it may be a good thing to push
7 to and have a really good January meeting. I don't
8 know. I haven't canvassed all of the folks here. But,
9 J.R., what are you --

10 MR. SALAZAR: I'm fine with January.

11 MR. McBETH: Same here. This is John. I'm
12 fine with January. Give TTI time to gather their
13 information and provide us with -- with a good briefing.

14 MR. STEPHENS: Okay, guys.

15 MS. BLOOMER: This is Michelle. If we did
16 it in January, would we be able to piggyback on to the
17 semiannual meeting?

18 MR. RIBAKOVE: Yes, that would be the plan.
19 We would -- we would generally have it on the Thursday
20 right after the semiannual operator's meeting on
21 Wednesday.

22 MS. CRAIN: Okay. That's fine. This is
23 Christina. That's fine with me.

24 MR. STEPHENS: What day would that be? Do
25 we have a date yet, guys? Do we know?

1 MR. RIBAKOVE: I do not have it in my -- in
2 my head. I can get it -- I can get it to you, you know,
3 later today easily enough; unless, Eric, you've got to
4 have it on your calendar already.

5 MR. STEPHENS: I don't have it in my
6 calendar.

7 MR. RIBAKOVE: I believe it would be, most
8 likely, the second or third Thursday in January, but I
9 can -- I can let you know that, you know, today if you
10 want.

11 MS. ROBERTS: I think it's the week of
12 January 23rd.

13 MR. SALAZAR: That would -- yeah, it is.
14 The January meeting is January 25th.

15 MR. STEPHENS: That's always really tough
16 for me. I got my local board meetings.

17 MR. SALAZAR: There's a Commission meeting
18 the next morning on the 26th.

19 MR. STEPHENS: All right, guys. We've got
20 the semiannual in January, so we'll just tie it in with
21 the -- with the semiannual; is that okay with you guys,
22 the week of the 23rd? Okay.

23 MS. BLOOMER: This is Michelle. I think
24 that's a good plan.

25 MS. CRAIN: I do too.

1 MR. STEPHENS: Okay. Looks like we've got
2 the next meeting date. Any items that we want to talk
3 about other than what we've got cooking right now, guys,
4 or Christina, or Michelle?

5 MS. CRAIN: I don't --

6 MS. BLOOMER: Nothing from me --

7 MS. CRAIN: -- have anything.

8 MS. BLOOMER: -- I'm good.

9 MR. STEPHENS: You guys good?

10 MS. BLOOMER: Yes.

11 MR. STEPHENS: Okay. All right. Very good.

12 J.R.?

13 MR. SALAZAR: Nothing from me.

14 MR. STEPHENS: John?

15 MR. McBETH: Nothing from me. But I will
16 just make a general announcement that we did the White
17 Paper, we're doing the rural thing, and I have not
18 forgotten about the urban gap. We're -- we're -- we're
19 working on it. We're working on it but it's a very,
20 very tricky problem. We're -- we're not gonna forget
21 about the urban gap, so just so everybody knows that
22 here on record that it's on our radar screen.

23 MR. STEPHENS: Very, very good. All right,
24 guys. If we're ready to move to item 9, which is
25 adjournment, I will look to the committee for it.

1 MR. McBETH: So moved.

2 MR. SALAZAR: Second.

3 MR. STEPHENS: We got a proper motion and
4 second to adjourn from Mr. John McBeth and J.R. Salazar.
5 All in favor?

6 ("Aye" spoken in unison)

7 MR. STEPHENS: All right. Hearing no
8 opposition, I heard everybody say, "Aye," we are
9 adjourned. Thank you, folks.

10 MS. CRAIN: Thank you.

11 MR. STEPHENS: Very much.

12 (Proceedings Concluded)

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1 REPORTER'S CERTIFICATE)
2 COUNTY OF TRAVIS)
3 STATE OF TEXAS)

4 I, Joy Quiroz-Hernandez, Certified Shorthand
5 Reporter in and for the State of Texas, do hereby
6 certify that this transcript was a true record of the
7 proceedings.

8 I further certify that I am not related nor
9 employed by any of the parties in which this proceeding
10 was taken, nor do I have a financial interest in the
11 actions taken.

12
13 Subscribed and sworn to on this 10th day
14 of October, 2016.



15
16 Joy Quiroz-Hernandez

17 Joy Quiroz-Hernandez, Texas CSR 8391

18 Expiration: 12/31/17

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